



City Manager's Message



Derrick L. Brown
Interim City Manager

Office: (229) 431-3234
Fax: (229) 431-3223

September 20, 2024

The Honorable Mayor and
Board of City Commissioners
City of Albany
Post Office Box 447
Albany, GA 31702-0447

Dear Mayor and Commissioners:

Transmitted herewith is the fiscal year 2025 adopted budget totaling \$318.8 Million. This budget has increased from \$316.9 million in fiscal year 2024, driven primarily by initiatives surrounding personnel, citizens, and customers. There is an increase of \$2.6 Million in personnel costs to offer competitive compensation to attract and retain employees. In addition, there is a 3.7% cost of living increase for all City personnel which costs approximately \$2.7 Million. In service to our rate payers, an additional \$850,000 was added to the Weatherization Program to help Albany Utility customers save on energy costs by investing in their homes. To "fight the blight", over \$400,000 was added to fund the demolition budget for aged, dilapidated, hazardous and vacant structures. The budget included a millage rate increase from 9.528 to 10.672. The millage increase was aligned with the cost of the pay study implemented during fiscal year 2024.

There are 1,174 positions included in the budget, which increased the number of positions from 1,171 in FY 2024. There was an increase in the Fleet department to support a second shift initiative while Municipal Court decreased by two positions. 671 positions (57%) are assigned to the General Fund, while 464 (40%) are assigned to Special Funds and the Enterprise Funds, which includes Albany Utilities. The remaining 39 positions (3%) are included in the Internal Service Funds (Fleet Department)

The City of Albany continues to exercise fiscal responsibility with all its Utility Funds. Many of them contain a provision to increase rates and fees by the amount of the Consumer Price Index (CPI) measured by the calendar year (January to December) and implemented on a fiscal year basis (July to June). With the Light Fund expecting a \$4.7 Million increase in the cost of goods sold, consideration was given after multiple years of

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not adjusting electric rates. The Water department is promoting the sustainable use of water resources through the implementation of a water rate conservation model.

To allow for consistent operational funding, capital replacement, and the ability to take on additional projects in the future while still positioning funds for financial sustainability, utility rates were increased. It should be noted that no proposed rate increases are taken lightly, and this administration was particularly fiscally conservative in all estimates.

The Sewer Fund has an extremely aggressive deadline, established by the environmental agencies, of separating 85% of the combined sewer/stormwater system over the next year. The 10-year capital plan will work towards separation at the cost of \$132 Million. This large project comprises many smaller ones and will require a combination of funding sources. One of the necessary steps to increase debt capacity was a 6.5% rate increase in fiscal year 2025.

To address the rising cost of goods sold for Light a 5% rate increase was adopted. The Stormwater, Solid Waste, Water and Gas rates also implemented a 3.7% CPI increase to offset the increased operational costs.

Revenues – In preparing revenue projections, staff analyzed five years of historic trends, the fiscal year 2025 operating budget, the condition of state and local economies, and other factors that might affect the City's revenue sources. Projected revenues for the General and Special Funds total \$128,872,741, a decrease of 3.7% or \$4,552,800 compared with the prior year. This results primarily from the decrease in projected project spend on SPLOST & TSPLOST projects during fiscal year 2025 in comparison with prior year. The General and Special Funds are presented as balanced budgets. The General Fund budget include the use of fund balance in the amount of \$1,000,000 to accomplish the stated goals of the Commission for fiscal year 2025.

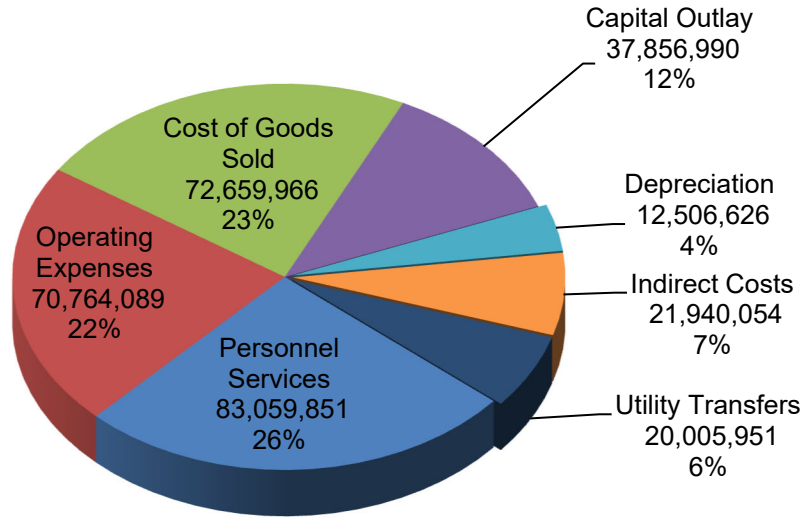
The City continues its delineation of service agreement (HB 489) initiatives with Dougherty County. This initiative includes funding from Dougherty County for their portion of the following City departments: Fire, Technology & Communications, Planning, Traffic Engineering, Procurement, Emergency Management, Recreation, CAD 911, and Code Enforcement. Through these joint agreements, the City anticipates receiving \$7,359,353 from Dougherty County for services provided.

The revenue budget for Enterprise Funds totals \$195,899,558, an increase of 1.9% or \$3,737,340 in revenues. The increase in revenues can be attributed to a combination of the Electric rate increase to assist in covering the cost of goods sold increase, decreases in Airport hangar and terminal capital projects completed in fiscal year 2024, and CPI increases in Water, Stormwater, Solid Waste, and Sewer. The total revenue budget for all Enterprise Funds collectively exceeds budgeted expenses by \$5,978,772. It is important to note that there will be \$41,442,462 in capital costs that are considered

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outside the normal operating budget for these Enterprise Funds. These costs, which include the Utility Funds and the Utility Internal Service Funds, are covered by the rates and fees.

Budget Overview - The chart below shows the total operating budget of \$318,793,527 by category:



Personnel Services – Employee Wages and Benefits represent 26% of the total budget and is the largest overall expense to the organization. This is an increase of 6.2% or \$4,856,978 compared to FY 2024, which was \$78,202,873. There are 1,174 authorized budgeted positions shown in Personnel Services.

Cost of Goods Sold – COGS is another large portion of the overall budget and represents 23% of the total. This is an increase of 4.8%, or \$3,326,528, compared to FY 2024. Unfortunately, the City has very little control over these expenses. Because of this, staff must endeavor to mitigate the pass-through effect on our customers through careful long-term forecasting, planning, and risk hedging.

Operating Expenses – Operating expenses also make up a significant part of the organization’s budget representing 22% of the total. It is a decrease of 7.4% or \$5,621,743 compared to FY 2024.

Utility Transfers – The transfers from the Utility Funds to the General Fund amount to \$18,670,211 (there is also a \$1,325,740 transfer from Sewer to Stormwater). This is the largest revenue source for the General Fund, accounting for 24.5% of its total revenue.

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Indirect Costs – The costs of the support departments (Legislative, City Manager, City Attorney, Human Resources, Finance, Technology & Communications, Facilities Management; and the Utility Internal Service Fund, which includes Customer Service, Vegetation Management, Energy Control/Service Techs, Horizontal Directional Drilling, Marketing, Engineering, Investigations, and Utility Management) are allocated to the Enterprise Funds based on an in-depth study of the individual transactions for each department. The cost of \$21,940,054 is equitably shared by these Funds according to the level of support received.

Capital Improvement Program (CIP) – \$50,363,616 has been allocated for capital outlay and depreciation of prior years' capital expenses. The Capital Improvement Program (CIP) is a five-year planning instrument used by the City of Albany to identify capital requirements. The CIP plans for expenditures that exceed \$5,000 and have a useful life of more than one year. The CIP utilizes all available funding sources, including but not limited to: Grants, SPLOST, TSPLOST, GMA financing, bonding, GEFA financing, as well as other financing alternatives and the use of cash reserves from prior years' excess revenues over expenditures.

The CIP is reviewed and updated each year to reflect the changing priorities of the organization. This program has a direct impact on the General Fund's operating budgets. The acquisition of replacement assets initially reduces operating expenditures while deferring increases in maintenance costs. The addition of new assets, such as a building, tends to decrease operational expenditures for maintenance of the building. The impact that capital acquisition has on the operating budget is anticipated and incorporated into the financial plan.

The Capital Improvement Fund (CIF) - The General and Special Revenue Funds' capital projects are funded from a minimum of 15% of the annual sales tax revenue, totaling \$1,746,236. Certain capital needs of supplemented Enterprise Funds are also funded through the CIF. For example, the City's 10 - 20% local matching shares for Transit and the Airport are usually paid out of the CIF. However, the self-sustaining Enterprise Funds' capital needs are funded through alternative sources, as stated above in the CIP section.

The GMA Lease Pool – The CIF also accounts for the debt service payments of the GMA lease pool agreement. In 1998, the City entered into a 30-year lease agreement with the Georgia Municipal Association (GMA) for \$10,000,000 in certificates of participation. The GMA lease pool provides flexibility to renew assets and decrease operational expenditures for all participants. The City may appropriate a percentage of sales tax revenue to fund the annual GMA debt payment if needed. The current CIP has made great use of the lease pool in recent years, maximizing opportunities as the program nears maturity.

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Internal Service Funds – An Internal Service Fund (ISF) provides a mechanism for which expenses can be tracked for certain internal costs and properly charged to the departments and/or funds that receive those benefits. Since all expenses are charged back to the benefiting fund, an ISF has no net effect on the total budget, and expenses within these funds are not considered in the total budgeted expenses presented. Information presented in this book regarding ISF's is for informational purposes only. The city currently has 5 internal service funds: Risk Management, Workers' Compensation, Public Employees Group Health Plan (PEGHP), Fleet Management, and the Utility Internal Service Fund (UISF).

Risk Management Program – The Risk Management Division and the City Attorney's office manage the City's Risk Management Program. These two units work together to contain costs associated with liability issues for the City. This coverage includes airport liability, Georgia fire fighters' cancer benefit program, automobile liability, automobile physical damage, boiler and machinery, crime, electronic data processing, fiduciary liability, general liability, law enforcement liability, property damage, public officials' liability, extended reporting period, travel, accident, and unlicensed equipment. All departments are allocated a pro-rata share to contribute to the fund based on experiences. The appropriation for FY 2025 is \$3,904,855, an increase of \$407,635 from the last fiscal year.

Workers' Compensation Fund – Expected contributions for FY 2025 are \$1,721,506, an increase of \$2,924 over the last fiscal year. Performance in recent years has been very stable, but we will continue to monitor the fund's reserves to ensure adequate funding for long-term sustainability. The City's main objective continues to be: (1) to assure that the injured employee gets the best and most efficient medical care available, and (2) to get the injured worker whole and back to work as quickly as possible.

Public Employees Group Health Plan (PEGHP) – The Group Health Plan is designed to meet the medical needs of the employees and their eligible dependents. The premium costs are shared between the City and its employees at a ratio of approximately 87% and 13%, respectively. These contributions are then used to pay for claims as they are submitted by a third-party administrator.

Fleet Management – Fleet Management operates outside of the General Fund to serve the rolling stock needs of the City of Albany's fleet. The related expenses are captured in the object accounts 7870, which represent Maintenance of Motor Equipment. The Fleet Management program charges the individual departments for goods and services rendered monthly. Direct costs, as well as overhead costs, are captured in its rates and mark-up on the parts managed by the department.

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General Fund – The General Fund budget for FY 2025 totals \$76,233,218, an increase of \$3,777,218 from the FY 2024 General Fund adopted budget of \$72,455,643. This is primarily driven by the 3.7% cost of living adjustment (COLA) increase for all employees and a full year of budgeted implications of the pay study implemented in fiscal year 2024. The General Fund finances the operations of General Government, Public Safety, Recreation & Parks, Engineering, Planning & Development Services, and Facilities Management. The level of service provided is our top priority while effectively managing our costs.

Special Revenue Funds – Collectively, the City's Special Revenue Funds total \$52,639,523, a decrease of 13.7%, or \$8,330,375 from the FY 2024 adopted budget. One major cause for the decrease is the SPLOST and TSPLOST projects budgeted for fiscal year 2025. Included in this category are Community & Economic Development, CAD 911, Hotel/Motel, Capital Improvement, TAD, R3M, SPLOST, TSPLOST, Gortatowsky, and Grant Funds. More detail about some of the funds included in the Special Funds category follows.

Community & Economic Development – The Department of Community & Economic Development (DCED) is a Special Revenue Fund with a budget of \$7,272,591, which is an increase in budgeted expenditures from the FY 2024 adopted budget of \$6,882,120. The funds are allocated to the City by the U. S. Department of Housing and Urban Development (HUD) and the income received from repayment of loans, rents, etc., represents this fund's revenue sources. The Department of Community & Economic Development is designed to expand economic opportunities, provide decent housing, and meet the other needs of persons of low-to-moderate income. DCED will receive a direct subsidy from the General Fund of \$296,257, as well as a significant amount of other services and assistance.

Hotel/Motel Fund - The amount expected from the 8% hotel/motel tax totals \$2,440,000. These funds are allocated annually to the Albany Convention and Visitors Bureau to promote tourism, conventions, and trade shows. Some funds are also set aside to support the Flint River Entertainment Complex directly.

Sponsored Operations (Grants) – The Grant Fund is a Special Revenue fund that provides for the administrative accounting of funds received from local, state, and federal sources for entitlement programs and discretionary projects. The fund totals \$2,071,520 in fiscal year 2025. The appropriations for grant projects do not lapse at the end of each fiscal year but remain in force for the life of the grant by means of re-appropriations contained in this budget document.

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Special Purpose Local Option Sales Tax VIII – The City of Albany and Dougherty County entered into an intergovernmental sales tax agreement on August 23, 2022. On November 8, 2022, voters approved the referendum to continue the 1% Special Purpose Local Option Sales Tax (SPLOST). The amount slated for collection from the sales and use tax between April 1, 2023, and March 31, 2029, is \$109,800,000. Sixty-four percent, or \$70,272,000, of those funds are scheduled for City administered projects and non-profit organizations. The budgetary impact is determined as the projects come online and are incorporated into the operating budget. The City of Albany projects are listed in the SPLOST VIII section of this document. These estimated collections are subject to change due to the fluctuations in taxable sales in the area.

Transportation Special Purpose Local Option Sales Tax – On January 14, 2019, the City of Albany and Dougherty County entered into an intergovernmental agreement and proposed a list of projects focused on transportation needs. The voters approved the referendum on March 19, 2019, to initiate a 1% Transportation Special Purpose Local Option Sales Tax (TSPLOST). Collections began on July 1, 2019, and will continue for five years until June 30, 2024. Overall projections are \$80,000,000, with sixty-seven percent, or \$53,600,000, allocated to the City of Albany. The overwhelming majority of the funds will be used for roadway improvements.

Debt Service Fund – This fund accounts for General Fund debt service transactions for bonds and debt other than those bonds issued by Albany-Dougherty Inner City Authority (ADICA). The Debt Service Fund is funded from the General Fund to cover its costs when there are General Obligation Bonds outstanding. The City does not have any general obligation debt currently.

Enterprise Funds – Enterprise Funds are funds whose revenue is primarily received from charges for services instead of general tax dollars. They are not required to have a balanced budget. The City has a total of ten enterprise funds. Seven are self-sustaining and three are supplemented by the General Fund. Solid Waste, Sanitary Sewer, Stormwater, Water, Gas, Light, and Telecom are the seven self-sustaining Enterprise Funds. The funds are self-sustaining because they generate enough revenue through service charges (or combined with spendable fund balance) to cover their costs. The top five are discussed in more detail.

Light Fund – This is the largest revenue producer, with budgeted revenues totaling \$100,399,186. Approximately 61.7% or \$61,906,390 of the revenue is appropriated to cover its COGS. Light is expected to have a net income of \$7,591,873, with a large portion used for the Advanced Metering Infrastructure debt service. This fund is also one of the largest contributors to the General Fund and is budgeted to transfer \$11,002,660 in fiscal year 2025. The Light Fund serves over 37,000 homes, businesses, and industries.

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Gas Fund – As a provider of natural gas to over 13,000 customers, the Gas Fund is budgeted to have revenues of \$16,671,650 from sales of 1,681,500 MCF (1000 cubic feet). Approximately 48.8% or \$8,132,802 of that revenue must cover its COGS. The fund is expected to have a net income of \$663,100, driven by the recent decrease in natural gas prices. There are plans for infrastructure expansion to create future revenue opportunities. This fund also contributes to the General Fund and is budgeted to transfer \$1,833,882.

Sanitary Sewer Fund – This fund is responsible for all sewers, the water pollution control plant, and some 100 pump/lift stations, with operating revenues of \$19,274,137 and expenses of \$18,541,571. As a result, the Sewer Fund is expected to have net income of \$732,566. These earnings will be important as the fund contributes to the Combined Sewer Separation project over the next several years. This fund will transfer \$1,793,840 to the General Fund.

Solid Waste Fund – This fund is budgeted to have \$14,132,924 in revenues with expenses of \$14,053,582, resulting in a net income of \$79,342. It is responsible for the collection and proper disposal of solid waste generated by over 25,000 residential and 1,300 commercial customers. The goal is to increase the efficiencies of this fund and continue to explore revenue expansion opportunities, especially in the commercial sector. The transfer for this year is \$1,413,292.

Water Fund – The Water Fund is projected to have a net income of \$192,033 with \$14,791,514 in revenues and \$14,599,480 in expenses. This fund provides 14 million gallons of water per day to over 35,000 customers and maintains hundreds of miles of water mains and services. It has the capability of producing up to 36 million gallons of water per day. This fund is budgeted to transfer \$1,479,151 to the General Fund.

Supplemented Enterprise Funds – These Enterprise Funds do not generate enough revenue to cover their operational costs; therefore, the General Fund subsidizes them. The Transit System, Airport, and Flint River Entertainment Complex are not able to sustain themselves and will collectively receive \$4,302,032 in assistance from General Fund revenues, an increase of \$472,148 over the FY 2024 allocation. This increase is due to the agreement with ASU for transit services not being renewed and additional costs incurred by the funds without an offset in revenues. The individual amounts received for Transit, Airport, and Flint River Entertainment Complex are \$1,976,127, \$1,355,617, and \$969,997, respectively. A significant amount of funding for the Transit System and Airport is provided by State and Federal grants. An example of that is the charges for services for the Airport in FY 2025 is only \$1,310,800 of the \$8,299,556 budget.

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A significant focus of the City in the coming fiscal year will be our infrastructure, with several projects underway simultaneously. We will enter the fourth year of the Combined Sewer System (CSS), Storm Drainage, and Sewer Upgrades that are part of the Commission-approved 10-year capital plan. Enhancements to our Recreational facilities throughout the City will begin to take shape as various aspects of the Recreation Masterplan are implemented. The strong interest in downtown will begin to be realized as the City looks to partner with public and private entities to boost residential opportunities and bring more businesses to the area. Perhaps, the most exciting and impactful part of this budget is the opportunity to partner with different organizations to bring housing developments to our city. Nine separate projects have the potential to add over 400 units, with 165 of these being single-family homes. The City will invest over \$13 Million in these endeavors.

Other major projects included in this year's budget are a new maintenance building at the Golf Course, master plan update and cargo ramp expansion at the Airport, and investment in Front Street Market in preparation for one of two Innovation Centers in the state of Georgia.

This budget demonstrates our willingness to invest in our people. Funding the pay study will further emphasize this and help us achieve our goal of being the employer of choice in Albany. We are investing in our citizens by investing in housing. At every level, we are here because of the people we serve. We want it to be clear in everything we do that we are "Putting People First!"

Sincerely,



Derrick L Brown
Interim City Manager

EXECUTIVE SUMMARY CITY OF ALBANY STRATEGIC PLAN

The employees of the City of Albany, under the leadership of the City Manager, the Mayor, and the Board of City Commissioners, have committed themselves to continually improving the efficiency and effectiveness of the organization. How does city government improve the services it provides to its citizens while maintaining responsible control of revenues and spending? How, in other words, can we continue to do more for less without sacrificing quality customer service? These are challenging questions faced by cities and towns everywhere.

Strategic Planning includes developing a vision and mission, identifying the organization's external opportunities and threats, determining internal strengths and weaknesses, establishing both long-term and annual objectives, and choosing particular strategies to pursue. This phase of strategic management is accomplished through the development of a strategic plan.

CITY OF ALBANY STRATEGIC PLANNING PROCESS

Priorities of the City Commission

A mission statement is a statement of purpose that distinguishes one organization from others by identifying the scope of the organization's operations in product, service, or market terms. In other words, a mission statement is a declaration of the organization's reason for being. It answers the question, "What is our business? Who are we?"

A mission statement is more than a statement of specific details; it is a declaration of attitude and outlook. It is usually broad in scope for two major reasons. First, a good mission statement allows for the generation and consideration of a range of feasible alternative objectives and strategies without limiting management creativity. Second, a mission statement needs to be broad to effectively reconcile differences among and appeal to the City's diverse citizenship.

In reviewing the Mission Statement and later in setting goals and objectives, the team incorporated the spirit of the six priorities set by the City Commission, which are:

- 1. Safe, Sustainable, and Business Friendly*
- 2. Economic Development and Jobs*
- 3. Infrastructure and Asset Management*
- 4. Promotion of the City of Albany as a great place to live, work and play*
- 5. Effective and Excellent Service Delivery*
- 6. Fiscal Responsibility*

New Initiatives

There are also some fiscal and short-term goals that have been identified to be pursued during the budget that is presented for 2024/2025. These short-term goals or initiatives are in line with the Mayor and Commission's Vision, Mission, and Strategic Priorities for the City of Albany. For the 2024/2025 budget the new initiatives are as follows:

Safe, Sustainable, and Business-Friendly initiative:

An increase demolition effort to address identified blighted structures. Also, the Government 101 program begins its 3rd year. Government 101 educational program was developed to encourage residential and business educational opportunities. Finally, the weatherization program to promote energy efficiency and savings through Weatherization program for Albany Utility customers was increase to \$1 million.

Economic Development and Jobs initiative

The City is not only investing in its infrastructure but also moving two separate housing initiatives with the assistance of federal programs

Promote the City of Albany as a Great Place to Live, Work, and Play initiative:

Pay study implementation to offer competitive pay to attract and retain employees.

Effective & Excellent Service Delivery:

The 2nd year of the Albany Leadership Institute training. This program invests in the middle-management staff. It is an 18-month program culminating in a certification from the Urban Institute.

Fiscal Responsibility:

Sewer & Stormwater initiative: The 10-year Capital Plan has been approved by the Commission. Fiscal year 2025 is the 4th full year of the Sewer capital projects will be pursued.

Albany Strategic Plan 2023

As a part of establishing these goals the City has established long-range plans, including the funding mechanism, to accomplish the goals and objective established by the Commission. The Commission will meet in calendar year 2023 to establish and update the 2023 strategic plan for future long-term planning. The progress and evaluation of the Strategic Plan 2023 goals are stated as follows:



Strategic Priorities Progress & Updates

| Safe, Sustainable & Business Friendly | | | | | |
|--|--------------|--------------|--------------|--------------|--------------|
| Goal 1: Create a safe community to live, work, and play that encourages the well-being of Albany's citizens and assets. | | | | | |
| Objectives: | FY 19 | FY 20 | FY 21 | FY 22 | FY 23 |
| 1 Increase police retention rate by 20% | | | | | |
| a Sworn Officers Retention Rate | 72% | 74% | 74% | 74% | 74% |
| 2 Survey 50% of the neighborhood to identify and develop a plan to address blighted residential & commercial structures | Complete | Complete | Complete | Complete | Complete |
| 3 Conduct a needs assessment and develop a plan for installation of sidewalks near schools | Complete | Complete | Complete | Complete | Complete |
| a Length of Sidewalk added near schools (in feet) | 0 | 5,280 | 5,280 | 5,280 | 5,280 |
| 4 Enforce & strengthen blight tax for the City of Albany | | | | | |
| a Nuisance Abatement Cases Processed for Demo/Rehab | 138 | 134 | 240 | 99 | 50 |
| b % of complaints cleared within 60 days (Prpty mnt & nuisance) | 80% | 90% | 90% | 90% | 90% |
| 5 Educate 75% of community groups on fire & property safety | On-Going | On-Going | On-Going | On-Going | On-Going |
| 6 Educate 75% of community groups on crime awareness | Complete | Complete | Complete | Complete | Complete |
| 7 Produce 10 public service announcements in an effort to promote traffic safety awareness and reduce incidents in high risk intersections | On-Going | On-Going | On-Going | On-Going | On-Going |
| a # of Traffic citations issued | 11,657 | 4,228 | 12,010 | 9,430 | 9,167 |
| 8 Upgrade downtown camera surveillance covering the riverfront for the protection of downtown investments and customers | On-Going | On-Going | On-Going | On-Going | On-Going |
| 9 Implement a public-private city-wide surveillance network to be used as a crime deterrent | On-Going | On-Going | On-Going | On-Going | On-Going |
| 10 Increase # of active neighborhood watch groups while increasing participation by 10% | On-Going | On-Going | On-Going | On-Going | On-Going |
| 11 Hold 4 educational events yearly presented by community leaders | On-Going | On-Going | On-Going | On-Going | On-Going |
| 12 Rehabilitate 10% of housing units within DCED target areas of the city annually | 0.24% | 0.17% | 0.11% | 0.18% | 0.08% |
| a # of Housing Units rehabilitated within NRSAs | 46 | 33 | 20 | 35 | 16 |
| b # Households assisted with direct homebuyer assistance | 1 | 2 | 3 | 3 | 1 |
| 13 Implement a program of community safety officers for special police assignments | 5 FT 5 PT | 5 FT 5 PT | 5 FT 5 PT | 8 FT 5 PT | 8 FT 5 PT |
| 14 Collaborate with stakeholders to create a Land Bank | | | | | |
| a # of Developers connected with tax-delinquent properties available through Land Bank for redevelopment | 34 | 90 | 55 | 73 | 25 |



Strategic Priorities Progress & Updates

| Goal 2: Create an environment that consistently encourages business development and educational opportunities | | | | | | |
|---|--|----------|----------|----------|----------|----------|
| Objectives: | | FY 19 | FY 20 | FY 21 | FY 22 | FY 23 |
| 1 | Increase the # of new Telecom subscribers with high speed internet service | 99 | 69 | 104 | 99 | 96 |
| 2 | Develop a program for business to partner with high schools & colleges to provide training for youth through summer job programs | On-Going | On-Going | On-Going | On-Going | On-Going |
| 3 | Demonstrate involvement with EDC in recruitment of new business to Albany | On-Going | On-Going | On-Going | On-Going | On-Going |
| a | # Development Review meetings with developer, engineers, etc. | 16 | 18 | 20 | 20 | 20 |
| b | # of new business loans attracted by DCED program | 1 | 2 | 2 | 1 | 1 |
| 4 | Implement <i>Albany Works!</i> initiative with community partners | | | | | |
| a | # of Community Partners involved with <i>Albany Works!</i> | 20 | 20 | 20 | 20 | 20 |
| b | # of participants in the <i>Albany Works!</i> Program | 24 | 100 | 100 | 100 | 100 |
| 5 | Develop a City-wide internship program | On-Going | On-Going | On-Going | On-Going | On-Going |



Strategic Priorities Progress & Updates

| Economic Development & Jobs | | | | | | | |
|---|---|---|----------|----------|----------|-----------------|------------------------------------|
| Goal 1: Expand Albany Utilities Infrastructure | | | | | | | |
| Objectives: | | | | | | | |
| | 1 | Enable Metaswitch project | FY 19 | FY 20 | FY 21 | FY 22 | FY 23 |
| | 2 | Expand utilities in unserved & underserved areas | 25% | 100% | N/A | N/A | N/A |
| | 3 | Complete the design for natural gas & telecom infrastructure along Rails-to-Trails property | On-Going | On-Going | On-Going | On-Going | On-Going |
| | 4 | Construct Rails-to-Trails with associated utility infrastructure | Complete | Complete | Complete | Complete | Complete |
| | | | On-Going | On-Going | On-Going | On-Going | On-Going |
| Goal 2: Enhance Aviation & Transit to improve customer experience | | | | | | | |
| Objectives: | | | | | | | |
| | 1 | Construct a new general aviation terminal & improve hangars at the airport | FY 19 | FY 20 | FY 21 | FY 22 | FY 23 |
| | a | Project is funded through SPLOST & TSPLOST to begin FY 22 | On-Going | On-Going | On-Going | Started Hangars | Started Terminal & finished Hangar |
| | 2 | Complete GRAD certification of the airport | On-Going | On-Going | On-Going | Yes | Yes |
| | 3 | Improve parking & rental car access | Yes | Yes | Yes | Yes | Yes |
| | a | Gross Receipts from Parking Collected at the Airport | Complete | Complete | On-Going | On-Going | On-Going |
| | | | \$223K | \$261K | \$335K | \$335K | \$335K |
| | 4 | Expand ridership to include new transportation routes for ASU by way of downtown | Complete | Complete | Complete | Complete | Complete |
| | a | # of Rides on the ASU Ram Rush Route | Complete | Complete | Complete | Complete | Complete |
| | b | Expanded Ram Rush route to handle peaks beginning FY 2020 | 181,259 | 187,000 | 250,000 | 250,000 | 250,000 |
| | | | Planned | Added | Added | Added | Added |
| Goal 3: Promote & support best practices and standards | | | | | | | |
| Objectives: | | | | | | | |
| | 1 | Attain Fire ISO rating of 1 for City of Albany | FY 19 | FY 20 | FY 21 | FY 22 | FY 23 |
| | a | Police: average response time for priority calls (in minutes) | II | II | II | II | II |
| | 2 | Leverage the use of the Job Investment Fund for economic development activities | 6:53 | 6:30 | 6:30 | 6:30 | 6:30 |
| | a | Utilized the revolving loan program to assist the Flint restaurant open in FY 2019 | On-Going | On-Going | On-Going | On-Going | On-Going |
| | | | Complete | Complete | Complete | Complete | Complete |



Strategic Priorities Progress & Updates

| Infrastructure & Asset Management | | | | | | |
|--|---|---|-----------|-----------|-----------|-----------|
| Goal 1: Develop an efficient & sustainable infrastructure management program | | | | | | |
| Objectives: | | | | | | |
| | 1 | Attain Reliable Public Power Provider (RP3) Certification | On-Going | On-Going | On-Going | On-Going |
| | 2 | Install Advanced Metering Infrastructure System | | | | |
| | 3 | Begin the conversion to LED street lighting | 95% | 100% | 100% | 100% |
| | 4 | Strive to obtain LEED certifications on all new City of Albany buildings | On-Going | On-Going | On-Going | On-Going |
| | 5 | Require any new residential developments to provide sidewalks | On-Going | On-Going | On-Going | On-Going |
| | 6 | Improve transit amenities (i.e. shelters & benches) | 0% | 28% | 43% | 43% |
| | 7 | Develop & implement a funding plan to meet Municipal Separate Storm Sewer System (MS4) mandates | On-Going | On-Going | On-Going | On-Going |
| | a | Funded through SPLOST sewer projects | N/A | N/A | N/A | Yes |
| | 8 | Develop funding plan for Combined Sewer Outfall (CSO) in the Holloway Basin | On-Going | On-Going | On-Going | On-Going |
| Goal 2: Be recognized as the regional technology leader | | | | | | |
| Objectives: | | | | | | |
| | 1 | Identify & prioritize technology needs | On-Going | On-Going | On-Going | On-Going |
| | 2 | Implement P25 regional communication system | Completed | Completed | Completed | Completed |
| | 3 | Expand Wi-Fi capabilities to public transportation | 86% | 100% | 100% | 100% |
| | 4 | Expand high speed fiber optics | | | | |
| | a | # of Miles of Fiber Run | 11.45 | 10 | 10 | 11 |
| | 5 | Deploy real-time transit app for transit tracking | Updating | Updating | Updating | Updating |
| | 6 | Develop a plan to implement public Wi-Fi initiative downtown | On-Going | On-Going | On-Going | On-Going |
| | 7 | Install E-Car ports/charging stations downtown | On-Going | On-Going | On-Going | On-Going |
| | 8 | Research the feasibility of a rideshare program | On-Going | On-Going | On-Going | On-Going |



Strategic Priorities Progress & Updates

| Promotion of the City of Albany as a Great Place to Live, Work, and Play | | | | | | | |
|--|---|---|----------|----------|----------|----------|----------|
| Goal 1: To have a thriving downtown | | | | | | | |
| Objectives: | | | | | | | |
| | 1 | Develop a downtown masterplan | FY 19 | FY 20 | FY 21 | FY 22 | FY 23 |
| | | | On-Going | On-Going | On-Going | On-Going | Complete |
| | 2 | Add 60 additional housing units to downtown | 0 | 0 | 0 | 0 | 0 |
| | 3 | Develop a strategy to establish a university center downtown | On-Going | On-Going | On-Going | On-Going | On-Going |
| | 4 | Develop & implement a marketing strategy for downtown Albany | On-Going | On-Going | On-Going | On-Going | On-Going |
| | 5 | Pursue the development of a downtown conference center & hotel | On-Going | On-Going | On-Going | On-Going | On-Going |
| | 6 | Create additional annual downtown events | | | | | |
| | a | # of Downtown Events | 148 | 240 | 240 | 240 | 982 |
| Goal 2: To be recognized as a vibrant community & tourism destination | | | | | | | |
| Objectives: | | | | | | | |
| | 1 | Redevelop Paul Eames Park to create a regional hub for youth sports | | | | | |
| | a | # of Special Events/Programs provided by Recreation | 55 | 65 | 65 | 65 | 65 |
| | b | # of Participants in these special programs | 5,800 | 7,000 | 7,000 | 7,000 | 7,000 |
| | 2 | Recruit regional sports tournaments | | | | | |
| | a | # of Rounds played at the Municipal Golf Course | 13,200 | 16,000 | 16,000 | 16,000 | 16,000 |
| | b | # of members at the Municipal Golf Course | 139 | 150 | 150 | 150 | 150 |
| | 3 | Complete construction of the connector for the Rails-to-Trails to Riverfront Trail | 65% | 100% | 100% | 100% | 100% |
| | 4 | Increase downtown businesses by 20% | | | | | |
| | a | # of Businesses located downtown | 245 | 252 | 252 | 252 | 252 |
| | 5 | Develop a marketing strategy with the CVB to increase tourism by 20% | On-Going | On-Going | On-Going | On-Going | On-Going |
| Goal 3: To be recognized as a progressive & innovative community | | | | | | | |
| Objectives: | | | | | | | |
| | 1 | Pursue certifications, accreditations, and awards | | | | | |
| | a | % of Open Government platform project complete | 10% | 30% | 30% | 30% | 30% |
| | 2 | Actively benchmark the City's programs & services | | | | | |
| | a | Open Records Request: Processed | 951 | 1,121 | 1,200 | 1,747 | 2,589 |
| | b | % of Open Records Request: Processed in 3 business days | 90% | 90% | 90% | 90% | 90% |
| | 3 | Pursue innovative funding for projects and initiatives | | | | | |
| | a | % of Deployment of technology around Smart Cities initiative | 60% | 100% | 100% | 100% | 100% |
| | 4 | Expand public-private partnership projects and multi-sector collaborative initiatives | On-Going | On-Going | On-Going | On-Going | On-Going |



Strategic Priorities Progress & Updates

Effective & Excellent Service Delivery

Goal 1: Improve the processes in the planning & development and licensing & business support departments

| Objectives: | | FY 19 | FY 20 | FY 21 | FY 22 | FY 23 |
|-------------|--|----------|----------|----------|----------|----------|
| 1 | Become more business-friendly & effective by implementing one unified computer software system | | | | | |
| a | # of businesses inspected for non-renewals | 317 | 300 | 330 | 330 | 330 |
| 2 | Create an interactive customer search portal for permit & project status | | | | | |
| a | # of Online renewals of occupational tax | 357 | 397 | 400 | 400 | 400 |
| 3 | Develop a small business concierge service | On-Going | On-Going | On-Going | On-Going | On-Going |

Goal 2: Provide customer satisfaction, not only customer service

| Objectives: | | FY 19 | FY 20 | FY 21 | FY 22 | FY 23 |
|-------------|--|-----------|---------|---------|---------|---------|
| 1 | Complete mandatory employee customer satisfaction training for all employees | Completed | Planned | Planned | Planned | Planned |
| 2 | Enhance the 311 customer experience | | | | | |
| a | # of minutes to serve 311 calls | 3.08 | 3.08 | 3.00 | 3.00 | 3.00 |
| b | # of payments through web service | 51,164 | 55,000 | 60,000 | 60,000 | 60,000 |
| 3 | Implement an annual customer satisfaction survey | N/A | N/A | N/A | N/A | N/A |

Goal 3: Institute leadership & management development that is geared towards succession planning

| Objectives: | | FY 19 | FY 20 | FY 21 | FY 22 | FY 23 |
|-------------|--|----------|----------|----------|----------|----------|
| 1 | Implement continuous cross-training to all managers & potential managers | On-Going | On-Going | On-Going | On-Going | On-Going |
| 2 | Supervisors certification first-level & mid-level supervisors | On-Going | On-Going | On-Going | On-Going | On-Going |
| 3 | Develop a leadership training for senior leaders | On-Going | On-Going | On-Going | On-Going | On-Going |



Strategic Priorities Progress & Updates

| Fiscal Responsibility | | | | | | | |
|--|---|--|-----------|------------|------------|------------|------------|
| Goal 1: To have effective & consistent processes throughout the organization | | | | | | | |
| Objectives: | | | | | | | |
| | 1 | Complete 12 process improvement initiatives | FY 19 | FY 20 | FY 21 | FY 22 | FY 23 |
| | 2 | Develop strategy to use ACH with vendors & customers | | | | | |
| | a | % of Vendors Using ACH or electronic payments | 1% | 20% | 20% | 20% | 20% |
| Goal 2: Effectively manage organizational risk | | | | | | | |
| Objectives: | | | | | | | |
| | 1 | All city employees receive annual safety training | Completed | Completed | Completed | Completed | Completed |
| | 2 | Fully fund RP3 | On-Going | On-Going | On-Going | On-Going | On-Going |
| | 3 | Enhance city-wide wellness program to include incentives | Planned | Complete | Complete | Complete | Complete |
| | 4 | Develop strategic options to reduce pension liability | On-Going | On-Going | On-Going | On-Going | On-Going |
| | 5 | Develop educational strategy for TSPLOST | Completed | Continuing | Continuing | Continuing | Continuing |
| | 6 | Review & update current financial management policies | Reviewed | Completed | Completed | Completed | Completed |
| Goal 3: Revenue enhancements | | | | | | | |
| Objectives: | | | | | | | |
| | 1 | Analyze & conduct utility rate studies | On-Going | On-Going | On-Going | On-Going | Yes |
| | 2 | Implement advanced meter infrastructure (AMI) | | | | | |
| | a | RFP process | 100% | N/A | N/A | N/A | N/A |
| | b | Contract Negotiations | 80% | 100% | N/A | N/A | N/A |
| | c | Meter Installations (electric, water, and gas) | N/A | 1% | 20% | 20% | 20% |
| | 3 | Expand customer base for Gas & Telecom by 20% | | | | | |
| | a | # of New Customers with Telecom service | 105 | 69 | 109 | 102 | 100 |

AN ORDINANCE NO. 24 111

ENTITLED

AN ORDINANCE ADOPTING BUDGET AND APPROPRIATIONS FOR THE PERIOD JULY 1, 2024, THROUGH JUNE 30, 2025; REPEALING PRIOR ORDINANCES IN CONFLICT AND FOR OTHER PURPOSES.

WHEREAS, a proposed FY 2025 budget has heretofore been submitted to the Mayor and Board of Commissioners of the City of Albany, Georgia, for their study and review; and

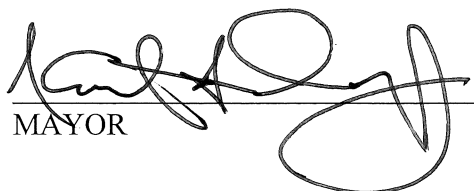
WHEREAS, the proposed budget has been carefully considered by the Mayor and Board of Commissioners; and

WHEREAS, the hearing required by O.C.G.A. § 36-81-5(f), was properly held and concluded,

NOW, THEREFORE, BE IT ORDAINED by the Board of Commissioners of the City of Albany, Georgia, and it is hereby ordained by authority of same:

SECTION 1. The proposed budget and appropriations for the period July 1, 2024, through June 30, 2025, are hereby adopted, and the estimated receipts and expenditures therein contained are approved. A copy of the proposed budget for FY 2025 is on file in the office of the Chief Financial Officer and a summary of same is attached hereto in the form of a budget summary marked Exhibit "A". Said Exhibit "A" is made a part of this Ordinance and expressly incorporated herein by reference as fully as if set forth verbatim. The sums of money set out in the proposed FY 2025 budget are hereby appropriated to be paid out of the respective funds of the City of Albany designated in Exhibit "A" for the Fiscal Year beginning July 1, 2024, through June 30, 2025. The Chief Financial Officer is hereby authorized and directed to issue his warrants for the same as the several items shall respectively become due.

SECTION 2. All Ordinances, or parts of Ordinances, in conflict herewith are repealed.


MAYOR

ATTEST:


CITY CLERK

Adopted: June 26, 2024

**REVENUES & EXPENDITURES / EXPENSES RECAP
FISCAL YEAR 2025**

| Description | Adopted 2021/2022 | Actual 2021/2022 | Adopted 2022/2023 | Actual 2022/2023 | Adopted 2023/2024 | Adopted 2024/2025 |
|-------------------------------------|----------------------|---------------------|----------------------|---------------------|----------------------|----------------------|
| REVENUES | | | | | | |
| GENERAL & SPECIAL FUNDS: | | | | | | |
| General Fund | 65,309,166 | 62,358,571 | 68,746,811 | 68,415,021 | 72,455,643 | 76,233,218 |
| Community & Economic Development | 4,301,086 | 3,390,465 | 6,917,904 | 4,212,238 | 6,882,120 | 7,272,591 |
| CAD 911 | 2,461,161 | 1,877,798 | 2,420,272 | 1,717,932 | 2,536,148 | 2,476,455 |
| Hotel/ Motel Fund | 2,027,000 | 2,169,476 | 2,027,000 | 2,053,994 | 2,027,000 | 2,027,000 |
| Capital Improvement | 4,846,611 | 2,260,285 | 4,003,245 | 2,032,149 | 6,430,745 | 9,564,008 |
| TAD Fund | 394,765 | 342,195 | 388,338 | 571,829 | 388,738 | 0 |
| SPLOST | 16,981,392 | 20,459,040 | 12,114,256 | 18,921,204 | 22,586,624 | 14,703,446 |
| TSPLOST | 10,349,894 | 12,364,446 | 16,126,639 | 13,217,488 | 16,537,031 | 13,024,503 |
| Job Investment Fund | 0 | 42,672 | 0 | 136,949 | 0 | 0 |
| R3M - Repair, Renovate, & Replace | 1,000,000 | 4,771 | 1,000,000 | 1,207,705 | 1,500,000 | 1,500,000 |
| Gortatowsky | 0 | 30 | 6,145 | 17 | 9,972 | 0 |
| Grant Fund | 3,555,470 | 1,266,253 | 3,555,470 | 2,485,252 | 2,071,520 | 2,071,520 |
| Special Funds | 45,917,379 | 44,177,431 | 48,559,269 | 46,556,757 | 60,969,898 | 52,639,523 |
| ENTERPRISE FUNDS: | | | | | | |
| Light Operations | 96,692,216 | 94,720,212 | 95,706,562 | 98,503,232 | 96,111,437 | 100,399,186 |
| Gas Operations | 17,092,700 | 19,873,247 | 19,016,000 | 20,909,626 | 17,110,000 | 16,671,650 |
| Sanitary Sewer Enterprise | 26,793,682 | 18,050,568 | 16,936,418 | 22,079,898 | 18,159,000 | 19,274,137 |
| Water | 12,718,369 | 11,648,789 | 12,758,500 | 12,055,246 | 14,200,000 | 14,791,514 |
| Solid Waste Enterprise | 12,334,705 | 12,461,120 | 13,099,000 | 13,521,488 | 13,608,777 | 14,132,924 |
| Stormwater | 7,132,323 | 6,873,304 | 7,337,828 | 8,663,928 | 7,736,334 | 7,985,952 |
| Telecom Operations | 3,728,471 | 3,397,472 | 3,649,270 | 9,874,065 | 3,649,270 | 3,547,914 |
| Airport | 13,680,079 | 9,184,875 | 13,016,176 | 8,847,748 | 14,905,785 | 9,655,173 |
| Flint River Entertainment Complex | 1,724,178 | 4,592,822 | 1,821,872 | 2,638,107 | 1,986,522 | 2,130,082 |
| Transit System | 6,904,353 | 10,817,930 | 7,523,120 | 13,856,125 | 4,695,093 | 7,311,026 |
| Enterprise Funds | 198,801,076 | 191,620,339 | 190,864,746 | 210,949,463 | 192,162,218 | 195,899,558 |
| TOTAL REVENUES - ALL FUNDS | 310,027,621 | 298,156,341 | 308,170,826 | 325,921,241 | 325,587,759 | 324,772,299 |

| | | | | | | |
|--|--------------------|--------------------|--------------------|--------------------|--------------------|----------------------|
| EXPENDITURES / EXPENSES | | | | | | |
| GENERAL & SPECIAL FUNDS: | | | | | | |
| General Fund | 65,309,166 | 60,966,747 | 68,746,811 | 67,106,587 | 72,455,643 | 76,233,218 |
| Community & Economic Development | 4,301,086 | 3,757,785 | 6,917,904 | 3,401,837 | 6,882,120 | 7,272,591 |
| CAD 911 | 2,461,161 | 2,360,963 | 2,420,272 | 2,042,119 | 2,536,148 | 2,476,455 |
| Hotel/ Motel Fund | 2,027,000 | 2,027,000 | 2,027,000 | 2,027,000 | 2,027,000 | 2,027,000 |
| Capital Improvement | 4,846,611 | 2,169,441 | 4,003,245 | 2,266,686 | 6,430,745 | 9,564,008 |
| TAD Fund | 394,765 | 339,225 | 388,338 | 388,225 | 388,738 | 0 |
| SPLOST | 16,981,392 | 16,451,092 | 12,114,256 | 16,447,555 | 22,586,624 | 14,703,446 |
| TSPLOST | 10,349,894 | 740,025 | 16,126,639 | 7,440,981 | 16,537,031 | 13,024,503 |
| Job Investment Fund | 0 | 400,000 | 0 | 0 | 0 | 0 |
| R3M - Repair, Renovate, & Replace | 1,000,000 | 416,500 | 1,000,000 | 549,675 | 1,500,000 | 1,500,000 |
| Gortatowsky | 0 | 0 | 6,145 | 0 | 9,972 | 0 |
| Grant Fund | 3,555,470 | 1,101,599 | 3,555,470 | 2,629,255 | 2,071,520 | 2,071,520 |
| Special Funds | 45,917,379 | 29,763,630 | 48,559,269 | 37,193,333 | 60,969,898 | 52,639,523 |
| ENTERPRISE FUNDS: | | | | | | |
| Light Operations | 88,999,501 | 83,442,089 | 84,905,147 | 87,121,990 | 84,376,283 | 92,807,313 |
| Gas Operations | 15,546,479 | 21,550,903 | 19,246,532 | 20,101,922 | 17,025,604 | 16,008,550 |
| Sanitary Sewer Enterprise | 16,266,366 | 15,445,418 | 16,950,514 | 16,801,380 | 17,740,664 | 18,541,571 |
| Water | 12,671,731 | 12,221,063 | 12,795,092 | 12,992,702 | 14,119,119 | 14,599,481 |
| Solid Waste Enterprise | 11,900,398 | 12,311,161 | 12,973,063 | 13,200,226 | 13,476,061 | 14,053,582 |
| Stormwater | 6,791,269 | 6,896,190 | 7,244,742 | 7,267,769 | 7,728,046 | 7,983,824 |
| Telecom Operations | 3,484,209 | 3,408,921 | 3,430,529 | 3,613,836 | 3,593,093 | 3,542,753 |
| Airport | 14,541,472 | 4,326,933 | 13,846,965 | 4,161,730 | 16,829,062 | 11,307,960 |
| Flint River Entertainment Complex | 2,295,092 | 4,351,420 | 2,389,011 | 3,991,936 | 2,567,180 | 2,608,954 |
| Transit System | 8,204,731 | 4,531,342 | 8,504,724 | 5,242,503 | 5,969,801 | 8,466,798 |
| Enterprise Funds | 180,701,248 | 168,485,440 | 182,286,319 | 174,495,992 | 183,424,913 | 189,920,786 |
| TOTAL EXPENDITURES / EXPENSES - ALL FUNDS | 291,927,793 | 259,215,817 | 299,592,399 | 278,795,912 | 316,850,454 | 318,793,527 * |

For Information Purposes Only

| | | | | | | |
|--|-------------------|-------------------|-------------------|-------------------|-------------------|-------------------|
| INTERNAL SERVICE FUNDS: | | | | | | |
| Utility Internal Service Fund (Revenue) | 14,083,768 | 13,434,077 | 13,994,495 | 14,429,116 | 15,803,441 | 17,663,213 |
| Utility Internal Service Fund (Expense) | <u>14,083,768</u> | <u>13,543,656</u> | <u>13,994,495</u> | <u>13,782,717</u> | <u>15,803,441</u> | <u>17,663,213</u> |
| Internal Service Funds (Net Effect) | 0 | (109,579) | 0 | 646,399 | 0 | 0 |

* The expenses incurred in the Utility Internal Service fund have been properly recorded in each fund that utilizes its services. I.E. Water, Gas, Light, Telecom, Sanitary Sewer, Storm Water, and Solid Waste Funds. Therefore, these expenses have already been included in the total budget, reported above.

MAJOR REVENUE SOURCE SUMMARY

General Fund includes \$76,233,218 revenue accounts for 23.5% of the total FY 2025 estimated revenue of \$324,772,299. It represents an increase of \$3,777,575 from the previous year's projected revenue. These estimates are based on historical revenue collection trends as well as current economic trends in the national, state, and local economies. Sales taxes continue to recover and exceed expectations. In fact, the trends suggest that sales taxes has recovered back to pre-COVID levels.

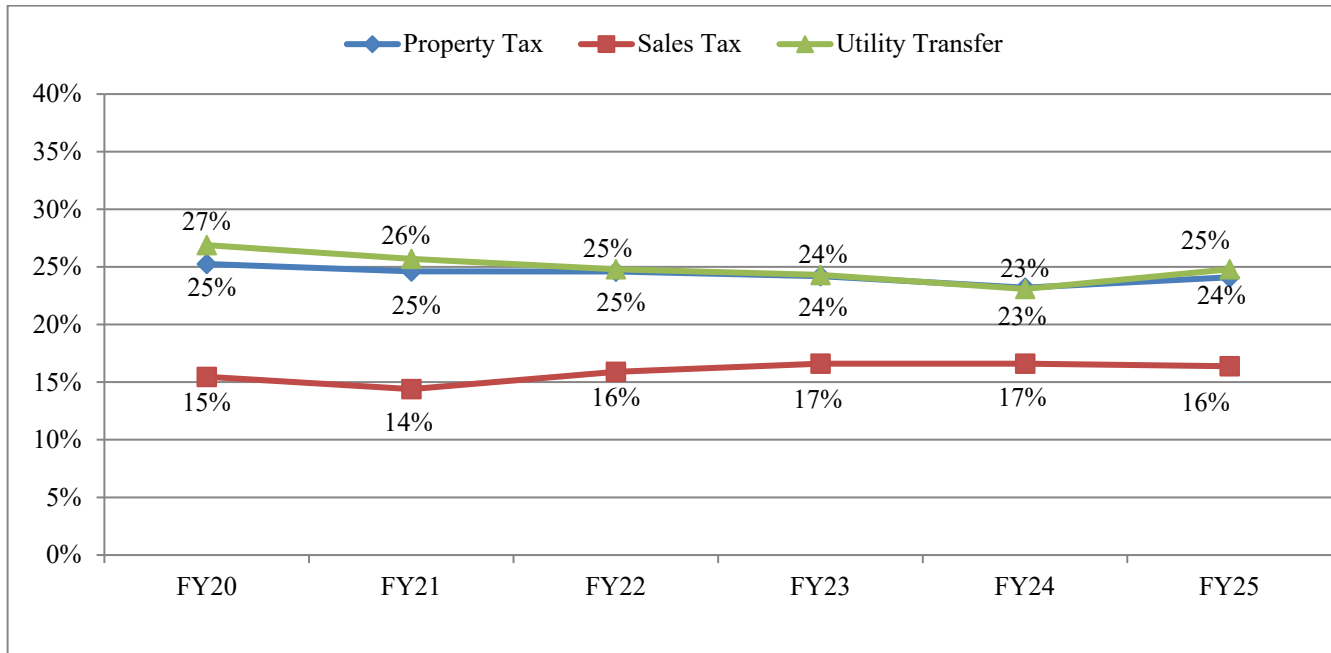
This general operating fund for the City is used to account for all financial resources traditionally associated with governmental functions that are not legally or otherwise accounted for in another fund. The most significant General Fund revenue components are property taxes, sales taxes, and the transfers from utility operations. Trends for these revenue sources are highlighted in the following section.

Utility Transfer - This is the largest revenue source for the City of Albany and is estimated at \$18,670,211 or 24.5% of General Fund Revenue. The collective average of the transfer is 10% of all revenues. Funds are budgeted to transfer based on recorded revenues. For instance, Gas will transfer 11%, Light will transfer 11%, but all other Utility Funds will transfer 10%.

Property Taxes - Property Taxes are the second largest source of revenue to the City. Current taxes (including Title Ad Valorem Taxes) provide \$18,477,795, approximately 24.2% of the General Fund Revenue. Property taxes are calculated using a state approved tax digest at millage rates set by the Mayor and Board of Commissioners. Presently, the millage rate for the City of Albany is 10.672 mills. One mill represents one dollar of tax for every \$1,000 of taxable value.

Sales Taxes - Sales Taxes are the third largest revenue source, with estimated revenues of \$12,571,096 or 16.4% of the General Fund Revenue. Sales Taxes are projected based on economic indicators and are collected at 1% of the State sales taxes. The Sales and Use Tax Rate in Dougherty County is presently 8%, and is distributed as follows: 4% State, 1% Local Option Sales Tax, 1% Special Purpose Local Option Sales Tax, 1% Transportation Local Option Sales Tax, and 1% Education Local Option Sales Tax. The City shares sales tax revenue with the County on a 60:40 basis of countywide collections (64:36 for SPLOST; 67:33 for TSPLOST). The State of Georgia limits a jurisdiction to one cent for general purpose.

The chart on the following page illustrates trends for the General Fund's three major revenue sources. Property tax revenue and utility transfer percentages have both increased about 12% and 2% respectively, this year. Sales tax revenue, on the other hand, has shown strong improvement in the last few years.



Light Fund is the largest of all the enterprise funds with anticipated revenues of \$100,399,186. It represents approximately 30.9% of the City of Albany’s FY 2025 Adopted Budget. The increase from fiscal year 2024 revenue based on expected consumption.

Sanitary Sewer Fund is the second largest with anticipated revenues of \$19,274,137 in revenues for FY 2025. In total this combined revenue equals 5.9% of the budgeted revenues. The increase in revenue of \$1,115,137 is due to implementing the 6.5% rate increase in order to continue to fund the necessary projects to meet the aggressive 3-year target of 85% separation put forward by environmental agencies.

Gas Fund is the third largest enterprise fund revenue producer with \$16,671,650 in budgeted revenues. This is approximately 5.1% of the City of Albany’s FY 2025 Adopted Budget. Gas revenues are decreased due to the decrease in cost of natural gas in FY 2025 compared with the previously budgeted amount.

Water Fund has a projected revenue of \$14,791,514 in FY 2025. This is an increase in revenue of \$591,514 over last year or 4.2%

Solid Waste Fund is responsible for generating approximately 4.4% or \$14,132,924 of the City’s FY 2025 revenue, an increase of \$524,147 compared to FY 2024. Due to the increase in residential collection contract Solid Waste passed the cost \$2.69/month to the residential customers.

**FY 2025
GENERAL FUND REVENUE**

| Description | Actual 2022/2023 | Adopted 2023/2024 | Adopted 2024/2025 |
|--|---------------------|----------------------|----------------------|
| Revenues | | | |
| Sales Tax | | | |
| 5100 - Sales Tax | 11,551,891 | 11,420,289 | 11,641,571 |
| 5110 - Sales Tax Energy | 1,091,738 | 896,673 | 929,525 |
| Property Tax | | | |
| 5211 - Current Year Ad Valorem Tax | 13,337,672 | 13,345,626 | 14,966,364 |
| 5212 - Prior Year Ad Valorem Tax | 181,899 | 164,121 | 226,738 |
| 5221 - Automobile | 155,796 | 146,739 | 137,572 |
| 5221 - TAVT | 1,996,538 | 2,107,905 | 2,169,557 |
| 5221 - Alt Ad Valorem Tax | 31,788 | 19,937 | 19,937 |
| 5222 - Mobile Homes | 34,047 | 40,000 | 40,000 |
| 5245 - Personal Property Audit | 23,725 | 0 | 0 |
| 5251 - Real Estate Transfer Tax | 81,355 | 116,904 | 113,314 |
| 5252 - Payment In Lieu of Taxes | 767,263 | 868,689 | 804,313 |
| Other Taxes | | | |
| 5214 - State of Ga-Railroad Eq | 0 | 18,299 | 18,299 |
| 5230 - Intangible Tax | 161,412 | 242,472 | 220,925 |
| 5240 - Penalties and Interest | 73,508 | 112,883 | 94,718 |
| 5312 - Motor Vehicle Lic. and Permits | 2,465 | 0 | 0 |
| 5322 - Liquor and Wine Tax | 291,742 | 313,633 | 307,579 |
| 5323 - Beer Tax | 746,920 | 807,292 | 760,362 |
| 5324 - Mixed Drink Tax | 240,589 | 230,053 | 249,845 |
| 5335 - Passenger Car Rental Excise Tax | 249,696 | 245,915 | 255,381 |
| 5341 - Casualty Insurance | 78,799 | 74,397 | 76,270 |
| Business Tax | | | |
| 5310 - Occupational Tax | 1,722,993 | 1,814,814 | 1,705,272 |
| Licenses & Permits | | | |
| 5310 - Penalty & Interest-Bus License | 144,977 | 0 | 0 |
| 5311 - AT&T (ROW Agreement) | 18,344 | 18,344 | 18,344 |
| 5313 - Windstream (ROW Agreement) | 23,977 | 23,977 | 23,977 |
| 5313 - Right of Way Agreements | 4,000 | 0 | 0 |
| 5318 - Tower Cloud R.O.W. | 57,363 | 48,000 | 48,000 |
| 5319 - Cell Tower Agreement | 28,407 | 28,196 | 28,196 |
| 5321 - Alcohol Beverage Licenses | 464,745 | 507,016 | 445,771 |
| 5325 - Alcohol Servers I/D Cards | 20,796 | 17,826 | 20,060 |
| 5611 - Building Permits | 727,832 | 433,562 | 574,484 |
| 5612 - Electrical Permits | 47,193 | 41,945 | 43,216 |
| 5613 - Plumbing Permits | 59,613 | 34,782 | 44,382 |
| 5614 - Gas Permits | 1,585 | 865 | 1,063 |
| 5615 - HVAC Permits | 34,840 | 36,975 | 35,080 |
| 5617 - Reinspection Fees | 250 | 1,000 | 1,000 |
| 5620 - Plans Review | 16,492 | 5,000 | 5,000 |
| 5621 - Sign Permits | 3,912 | 4,237 | 4,032 |
| 5623 - Fire Permits | 5,875 | 5,000 | 5,000 |
| 5624 - Demolition Permits | 2,875 | 6,000 | 6,000 |
| 5643 - Zoning Fee | 3,520 | 1,000 | 1,000 |
| 5644 - Planning Misc Fees | 37,890 | 33,601 | 37,668 |

FY 2025**GENERAL FUND REVENUE**

| Description | Actual 2022/2023 | Adopted 2023/2024 | Adopted 2024/2025 |
|--|-----------------------------|------------------------------|------------------------------|
| Insurance Premium Taxes | | | |
| 5340 - Insurance Taxes | 5,657,982 | 6,097,421 | 6,347,421 |
| Franchise Fees | | | |
| 5314 - AT&T (BellSouth Telecomm) | 84,197 | 182,021 | 116,169 |
| 5315 - Georgia Power | 516,607 | 515,956 | 498,163 |
| 5315 - Mitchell EMC | 117,180 | 126,369 | 166,007 |
| 5410 - Cable Television | 555,921 | 656,168 | 594,740 |
| 5411 - Solid Waste Haulers Fees | 462,276 | 430,000 | 430,000 |
| 5440 - Radio Tower Rental | 0 | 3,410 | 3,410 |
| Fines & Forfeitures | | | |
| 5510 - Fines and Forfeitures | 765,614 | 887,807 | 810,437 |
| 5510 - Fines and Forfeitures-Red Speed | 3,664,761 | 2,783,567 | 2,641,652 |
| 5510 - Fines & Forf-Fees | (181,448) | (173,606) | (199,581) |
| 5849 - False Alarms | 10,400 | 6,525 | 8,542 |
| Charges for Services | | | |
| Recreation | | | |
| 5731 - Green Fees | 125,985 | 100,000 | 104,108 |
| 5731 - Annual Memberships | 44,249 | 40,000 | 44,400 |
| 5731 - Golf Merchandise | 12,832 | 10,000 | 10,000 |
| 5731 - Golf Concessions | 16,640 | 20,000 | 20,000 |
| 5731 - Hand Carts | 491 | 0 | 0 |
| 5731 - Power Rentals | 199,412 | 150,000 | 176,879 |
| 5731 - Golf Miscellaneous | 1,152 | 0 | 0 |
| 5731 - Range Ball | 2,810 | 1,500 | 1,500 |
| 5731 - Rental Club | 130 | 1,000 | 1,000 |
| 5731 - Beer Purchases | (5,709) | (5,000) | (5,000) |
| 5733 - Carver Pool Admission | 426 | 0 | 0 |
| 5735 - Baseball | 2,245 | 0 | 0 |
| 5735 - Basketball, Adult | 3,155 | 3,000 | 3,000 |
| 5735 - Basketball, Youth | 9,526 | 15,000 | 15,000 |
| 5735 - Football | 2,375 | 3,000 | 3,000 |
| 5735 - Softball, Adult | 0 | 3,000 | 3,000 |
| 5735 - Softball, Youth | 1,435 | 3,000 | 3,000 |
| 5735 - Tennis/Misc. Revenue | 19,753 | 12,000 | 12,000 |
| 5735 - Ceramic Supplies | 988 | 1,000 | 1,000 |
| 5735 - Cheerleading | 700 | 0 | 0 |
| 5735 - Soccer | 0 | 2,000 | 2,000 |
| 5736 - Recreation Rental | 2,970 | 5,000 | 5,000 |
| 5736 - George Ort Banquet Hall | 6,360 | 5,000 | 5,000 |
| 5737 - Highland Concession | 804 | 0 | 0 |
| 5737 - Special Events | 125 | 0 | 0 |
| 5738 - Ceramic | 255 | 0 | 0 |
| 5744 - Garnishment Fees | 3,355 | 0 | 0 |
| 5746 - Attorney Fees | 3,575 | 0 | 0 |
| 5813 - AFD Commerical Burn Permit | 50 | 0 | 0 |
| 5813 - AFD Reinspection Fee | 275 | 0 | 0 |
| 5751 - Graves | 56,800 | 76,403 | 65,604 |
| 5752 - Perpetual Care | 22,958 | 29,453 | 26,578 |
| 5753 - Lots | 37,042 | 43,987 | 43,183 |
| Intergovernmental | | | |
| 5815 - SWAT Do Co Bd OF Comm | 12,191 | 0 | 0 |
| 5815 - SWAT Do Co School Bd | 1,524 | 0 | 0 |

**FY 2025
GENERAL FUND REVENUE**

| Description | Actual 2022/2023 | Adopted 2023/2024 | Adopted 2024/2025 |
|---|-----------------------------|------------------------------|------------------------------|
| Dougherty County | | | |
| 5310 - Admin-Do Co HB489 | 23,250 | 23,100 | 24,270 |
| 5816 - Do Co Code Enforcement | 76,457 | 138,076 | 128,325 |
| 5821 - Fire Protection | 4,727,758 | 5,058,701 | 5,245,873 |
| 5822 - Information Technology | 836,453 | 1,023,003 | 1,045,476 |
| 5823 - Planning & Development Services | 333,083 | 279,243 | 525,651 |
| 5825 - Central Services | 75,000 | 75,000 | 75,000 |
| 5826 - Emergency Management | 31,499 | 41,262 | 73,752 |
| 5829 - Recreation | 180,700 | 180,700 | 180,700 |
| State of Georgia | | | |
| 5831 - Street Maint. & Construction | 46,900 | 46,900 | 46,900 |
| 5832 - Highway Maintenance Contracts | 116,295 | 116,295 | 116,295 |
| 5839 - Other Governments | 10,997 | 0 | 0 |
| City of Albany | | | |
| 5845 - Indirect Allocation | 5,284,758 | 6,701,461 | 6,303,497 |
| 5873 - Risk Management-Admin | 461,684 | 509,695 | 705,420 |
| Interest Income | | | |
| 5550 - M Lynch Unrealized Gains Gener | (703,089) | 0 | 0 |
| 5550 - Unrealized Gains Stabilization | 159,525 | 0 | 0 |
| 5861 - Interest Income | 17,486 | 0 | 0 |
| 5861 - M Lynch Interest - General | 179,348 | 0 | 0 |
| 5861 - M Lynch Realized General | 1,316 | 0 | 0 |
| 5861 - Interest Rev - Pooled (Accrued) | 16,673 | 0 | 0 |
| 5861 - Merrill Lynch General Fees | (115,671) | 0 | 0 |
| 5861 - M Lynch Interest Stabilization | 42,818 | 0 | 0 |
| 5861 - M Lynch Realized Stabilization | 372 | 0 | 0 |
| 5861 - Interest Rev - Stabilization (Accrued) | (8,190) | 0 | 0 |
| 5861 - Merrill Lynch Stabilization Fees | (49,571) | 0 | 0 |
| Miscellaneous Income | | | |
| 5870 - Discounts Earned | 953 | 0 | 0 |
| 5880 - Miscellaneous Revenue | 125,521 | 228,589 | 0 |
| 5880 - P Card Rebates | 121,183 | 125,000 | 125,000 |
| 5880 - Demolition Revenue | 55,418 | 0 | 0 |
| 5880 - Lot Cleaning Recovery | 6,564 | 0 | 0 |
| 5889 - Handling Fee (Rtnd Ck Chrgd) | 730 | 0 | 0 |
| 5895 - Misc. Police Receipts | 157,929 | 0 | 0 |
| 5877 - Sediment/Erosion Control | 6,810 | 0 | 0 |
| 5880 - Fireworks Distribution | 1,537 | 0 | 0 |
| Proceeds from Sale of Assets | | | |
| 5868 - Gain/Loss on Sales | 4,687 | 0 | 0 |
| 5868 - Net Book Value | (5,034) | 0 | 0 |
| 5868 - Proceeds/ Sale of Assets | 146,961 | 0 | 0 |
| Transfers In/(Out) | | | |
| 5991 - Operating Transfers In | 17,148,353 | 17,155,466 | 19,083,211 |
| 5992 - Operating Transfers Out | (7,869,131) | (5,892,932) | (6,483,179) |
| 5998 - Transfer from Fund Balance | 0 | 377,136 | 1,000,000 |
| General Fund Revenue Total | <u>68,415,021</u> | <u>72,455,643</u> | <u>76,233,218</u> |

**FY 2025
GENERAL FUND REVENUE**

| Description | Actual 2022/2023 | Adopted 2023/2024 | Adopted 2024/2025 |
|---|---------------------|----------------------|----------------------|
| Transfers to General Fund | | | 0 |
| Hotel/Motel Fund | 439,635 | 413,000 | 413,000 |
| Utility Fund | | | |
| Light | 10,247,814 | 10,531,008 | 11,002,660 |
| Gas | 1,996,680 | 1,711,000 | 1,833,882 |
| Water | 1,084,473 | 1,136,000 | 1,479,151 |
| Sewer | 1,332,433 | 1,346,661 | 1,793,840 |
| Telecom | 310,188 | 310,188 | 348,791 |
| Solid Waste | 1,113,415 | 1,088,702 | 1,413,292 |
| Storm Water | 623,715 | 618,907 | 798,595 |
| Transfer to General Fund Subtotal: | 17,148,353 | 17,155,466 | 19,083,211 |
| Transfers From General Fund | | | |
| Civic Center | (875,804) | (869,022) | (969,997) |
| Transit | (1,614,964) | (1,647,127) | (1,976,418) |
| Airport | 0 | (1,313,735) | (1,355,617) |
| Public Improvement Fund | (1,942,816) | (1,713,043) | (1,746,236) |
| DCED Fund | (201,000) | (211,351) | (296,257) |
| Grant Fund | (234,548) | (138,654) | (138,654) |
| Fleet Fund | (1,500,000) | 0 | 0 |
| Risk Fund | (1,500,000) | 0 | 0 |
| Transfers from General Fund Subtotal | (7,869,132) | (5,892,932) | (6,483,179) |
| GENERAL FUND REVENUE | 68,415,021 | 72,455,643 | 76,233,218 |

FY 2025

GENERAL FUND EXPENDITURES

| Description | Actual 2022/2023 | Adopted 2023/2024 | Adopted 2024/2025 | (decrease) / increase | %(decr) / incr |
|---|---------------------|----------------------|----------------------|--------------------------|-------------------|
| City Clerk's Office | 541,376 | 694,663 | 649,268 | (45,395) | -7% |
| City Commission | 323,091 | 347,294 | 363,925 | 16,631 | 5% |
| City Manager's Office | 655,389 | 808,015 | 878,921 | 70,906 | 9% |
| City Manager's Office-Downtown Development | 554,327 | 700,078 | 721,588 | 21,510 | 3% |
| City Attorney's Office | 457,401 | 670,853 | 712,755 | 41,902 | 6% |
| Municipal Court-Administration | 674,994 | 1,095,141 | 904,007 | (191,134) | -17% |
| Municipal Court-Appointed | 206,264 | 398,504 | 466,441 | 67,937 | 17% |
| Human Resources | 1,585,465 | 2,011,858 | 2,026,665 | 14,807 | 1% |
| Risk Management | 461,684 | 523,897 | 720,023 | 196,126 | 37% |
| Finance: Procurement | 429,132 | 536,193 | 482,003 | (54,190) | -10% |
| Finance: Material Mgmt. | 300,469 | 398,857 | 346,886 | (51,971) | -13% |
| Finance: Administration & Accounting | 2,409,861 | 2,626,863 | 2,884,513 | 257,650 | 10% |
| Finance: Office of Mgmt./Budget | 1,848,202 | 635,649 | 637,677 | 2,028 | 0% |
| Finance: Treasury | 294,357 | 312,442 | 349,385 | 36,943 | 12% |
| Code Enforcement | 1,166,361 | 2,007,731 | 2,440,949 | 433,218 | 22% |
| Code Enforcement-Marshall's Division | 326,636 | 444,602 | 548,747 | 104,145 | 23% |
| Technology & Communication | 3,104,597 | 3,570,425 | 3,719,757 | 149,332 | 4% |
| Planning & Development Services | 1,706,202 | 1,729,788 | 1,742,069 | 12,281 | 1% |
| Police-Administration | 3,980,211 | 2,958,990 | 3,270,633 | 311,643 | 11% |
| Police-Uniform | 9,988,630 | 11,084,424 | 11,608,425 | 524,001 | 5% |
| Police-Support Services | 1,621,656 | 1,661,517 | 1,778,610 | 117,093 | 7% |
| Police-Investigative | 3,388,062 | 3,798,615 | 4,267,331 | 468,716 | 12% |
| Police-Awarded & Seized Funds | 473 | 0 | 0 | 0 | 0% |
| Police-Gang Unit | 718,942 | 865,435 | 0 | (865,435) | -100% |
| Police-Albany/Dougherty Special Investigations Un | 803,252 | 981,757 | 1,098,414 | 116,657 | 12% |
| Police-Community Oriented Policing | 219,474 | 246,300 | 252,987 | 6,687 | 3% |
| Police-SWAT | 35,002 | 38,728 | 76,523 | 37,795 | 98% |
| Fire-Administration | 1,106,598 | 1,023,261 | 1,088,970 | 65,709 | 6% |
| Fire-Suppression | 14,209,725 | 15,235,558 | 16,724,116 | 1,488,558 | 10% |
| Fire-Prevention | 460,367 | 664,881 | 657,373 | (7,508) | -1% |
| Fire-Training | 516,682 | 582,261 | 577,958 | (4,303) | -1% |
| Fire-Emergency Management | 147,505 | 44,657 | 58,040 | 13,383 | 30% |
| Engineering | 3,589,334 | 4,049,188 | 4,039,198 | (9,990) | 0% |
| Public Works - Right of Way | 1,099,598 | 1,166,553 | 1,219,427 | 52,874 | 5% |
| Recreation-Administration | 786,214 | 923,078 | 965,735 | 42,657 | 5% |
| Recreation-Centers & Gyms | 561,501 | 585,341 | 529,224 | (56,117) | -10% |
| Recreation-Athletics | 525,566 | 606,176 | 679,333 | 73,157 | 12% |
| Recreation-Flint River Golf | 817,126 | 839,040 | 908,181 | 69,141 | 8% |
| Recreation-Health & Wellness | 524,365 | 536,797 | 567,720 | 30,923 | 6% |
| Facilities Management Administration | 931,383 | 1,030,864 | 1,054,073 | 23,209 | 2% |
| Parks Maintenance | 1,749,430 | 1,731,112 | 1,881,419 | 150,307 | 9% |
| Facility Maintenance | 1,652,543 | 1,656,257 | 1,696,949 | 40,692 | 2% |
| Independent Agencies | 627,140 | 632,000 | 637,000 | 5,000 | 1% |
| Total General Fund Expenditures: | 67,106,587 | 72,455,643 | 76,233,218 | 3,777,575 | 5% |

Explanations for differences of more than 10% and \$100,000

Municipal Court Admin decrease due moving out of the judicial building & reduction in 2 full-time court & personnel
 Risk Management increased due to additional personnel and HR staffing allocated to Risk and the 3.7% COLA
 Finance Administration increased due to personnel costs related to 2 additional personnel within Finance and the 3.7% COLA
 Code Enforcement increased due to the \$408,000 increase in allocation for demolitions in fiscal year 2025
 Code Enforcement-Marshall Division increased due to the additional deputy marshal position and the 3.7% COLA
 Police Admin Division increase is due to personnel costs increase and the 3.7% COLA
 Police Investigative Unit added 6 positions due to the closing of the gang unit
 Police Gang Unit closed to combine resources of the gang unit and the drug unit in fiscal year 2024 budgeted in 2025
 Police Special Investigative Unit was created by the combination of Gang Unit & Drug Unit
 Fire Suppression increase is driven by the 3.7% COLA increase and high overtime experience

FY 2025

COMMUNITY AND ECONOMIC DEVELOPMENT FUND REVENUE

| Description | Actual 2022/2023 | Adopted 2023/2024 | Adopted 2024/2025 |
|--|---------------------|----------------------|----------------------|
| <i>Rentals</i> | | | |
| 5018 - *Rental Rev-Bus/Tech Ctr | 93,731 | 100,000 | 104,835 |
| 5018 - *Rental Rev-CDBG | 350,065 | 359,412 | 393,156 |
| 5018 - *Rental Revenue-Broadway Ct | 114,784 | 123,180 | 131,900 |
| 5018 - *Rental Rev-Highland/Madison | 33,600 | 28,260 | 30,660 |
| 5018 - *Rental Rev-N.Davis | 23,170 | 26,760 | 20,340 |
| 5018 - *Rental Rev-Windsor | 212,553 | 226,200 | 252,784 |
| 5018 - Rental Revenue | 107,353 | 113,196 | 128,964 |
| <i>Grant Revenue</i> | | | |
| 5010 - *Grant Revenue-CDBG | 859,747 | 775,486 | 0 |
| 5010 - *Grant Rev-Home | 273,327 | 569,507 | 569,507 |
| 5010 - *Grant Rev-Home ARP | 0 | 1,790,001 | 1,798,393 |
| 5010 - *Grant Rev-Home Counsel | 21,725 | 0 | 22,674 |
| 5010 - Grant Revenue ESGP | 45,222 | 50,000 | 40,000 |
| 5010 - Grant Revenue-CBDG-CV | 0 | 376,396 | 775,486 |
| <i>Other Revenue</i> | | | |
| 5018 - Program Income-Misc Rev NSP | (64,200) | 6,500 | 6,500 |
| 5020 - *Misc Rev-Bus/Tech Ctr | 5,525 | 1,000 | 1,000 |
| 5020 - *Misc Rev-CDBG | 4,353 | 6,000 | 4,500 |
| 5020 - *Misc Rev-General Management | 2,397 | 10,000 | 5,000 |
| 5020 - *Misc Rev-Home | 16,438 | 2,000 | 2,000 |
| 5020 - *Misc-CDBG RLF | 2,200 | 500 | 600 |
| 5020 - Misc Revenue TBRA | 650 | 600 | 500 |
| 5024 - *Note Rev-CDBG AHOP | 14,818 | 10,300 | 9,141 |
| 5024 - *Note Rev-Economic Dev | 59,111 | 77,000 | 44,904 |
| 5024 - *Note Rev-Flood | 244,510 | 153,000 | 139,056 |
| 5024 - *Note Rev-Home | 118,601 | 94,000 | 108,080 |
| 5024 - *Note Rev-Redevelopment | 53,157 | 53,000 | 53,000 |
| 5024 - Note Rev-CDBG RLF | 111,466 | 85,000 | 164,928 |
| 5024 - Section 108 Note Revenue | 1,225,018 | 589,186 | 125,557 |
| 5024 - Note Revenue-NSP | (77,001) | 5,500 | 3,740 |
| 5024 - Note Revenue-New RLF | 0 | 55,044 | 0 |
| <i>Interest Earned</i> | | | |
| 5920 - *Interest Inc-EDA Revolving | 19 | 0 | 0 |
| <i>Proceeds from Sale of Assets</i> | | | |
| 5021 - *Sale Of Prop-CDBG | 8,400 | 0 | 0 |
| 5021 - *Sale Of Prop-Rental | 150,500 | 0 | 0 |
| <i>Operating Transfers</i> | | | |
| 5991 - Transfer In | 201,000 | 211,351 | 296,257 |
| 5998 - Transfer from Fund Balance | 0 | 983,741 | 2,039,129 |
| DCED FUND | 4,212,238 | 6,882,120 | 7,272,591 |

FY 2025**CAD-911 FUND REVENUE**

| Description | Actual 2022/2023 | Adopted 2023/2024 | Adopted 2024/2025 |
|-----------------------------------|-----------------------------|------------------------------|------------------------------|
| 5888 - Miscellaneous Income | 5,267 | 0 | 0 |
| 5820 - Telecommunication | 192,044 | 247,970 | 247,970 |
| 5885 - 911 Fees | 1,520,621 | 1,620,000 | 1,620,000 |
| 5998 - Transfer from Fund Balance | 0 | 668,178 | 608,485 |
| CAD-911 FUND | 1,717,932 | 2,536,148 | 2,476,455 |

FY 2025**HOTEL/MOTEL FUND REVENUE**

| Description | Actual 2022/2023 | Adopted 2023/2024 | Adopted 2024/2025 |
|--------------------------------|-----------------------------|------------------------------|------------------------------|
| 5330 - Hilton Garden | 295,310 | 250,000 | 250,000 |
| 5330 - Hotel/Motel Tax | 1,991,113 | 2,000,000 | 2,000,000 |
| 5330 - STVR | 207,184 | 190,000 | 190,000 |
| 5992 - Operating Transfers Out | (439,612) | (413,000) | (413,000) |
| HOTEL/MOTEL FUND | 2,053,994 | 2,027,000 | 2,027,000 |

FY 2025**CAPITAL IMPROVEMENT FUND REVENUE**

| Description | Actual 2022/2023 | Adopted 2023/2024 | Adopted 2024/2025 |
|---------------------------------------|-----------------------------|------------------------------|------------------------------|
| 5500 - GMA Lease Pool | (108,835) | 0 | 0 |
| 5861 - Realized Gains/Losses/Interest | 617,032 | 0 | 0 |
| 5991 - Operating Transfers In | 1,945,817 | 1,713,043 | 1,746,236 |
| 5998 - Transfers from Fund Balance | 0 | 4,717,702 | 7,817,772 |
| 5992 - Operating Transfers Out | (421,865) | 0 | 0 |
| CAPITAL IMPROVEMENT FUND | 2,032,149 | 6,430,745 | 9,564,008 |

**FY 2025
R3M FUND REVENUE**

| Description | Actual 2022/2023 | Adopted 2023/2024 | Adopted 2024/2025 |
|------------------------------------|-----------------------------|------------------------------|------------------------------|
| 5861 - Interest Earned | 7,705 | 0 | 0 |
| 5991 - Transfer In | 1,200,000 | 0 | 0 |
| 5998 - Transfers From Fund Balance | 0 | 1,500,000 | 1,500,000 |
| R3M FUND | 1,207,705 | 1,500,000 | 1,500,000 |

**FY 2025
GRANT FUND REVENUE**

| Description | Actual 2022/2023 | Adopted 2023/2024 | Adopted 2024/2025 |
|--------------------------------------|-----------------------------|------------------------------|------------------------------|
| 5010 - JAG | 19,347 | 124,402 | 124,402 |
| 5806 - Planning (PL Grant) | 64,471 | 182,647 | 182,647 |
| 5806 - PL Supplemental Grants | 41,651 | 0 | 0 |
| 5807 - Section 8 FTA | 53,061 | 56,775 | 56,775 |
| 5811 - GRPA Boost Grant | 216,092 | 0 | 0 |
| 5819 - PSN Grant | 32,750 | 0 | 0 |
| 5819 - Bullet Proof Vest | 6,325 | 21,600 | 21,600 |
| 5819 - COVID Emerg Supplemntl | 15,045 | 0 | 0 |
| 5819 - Pol GEMA 2012 Bomb Dog | 202 | 3,000 | 3,000 |
| 5820 - Community Court BJA Grant | 133,742 | 231,369 | 231,369 |
| 5820 - Hazard Mitigation Grants | 0 | 136,367 | 136,367 |
| 5820 - Safe Communities GOHS | 12,165 | 0 | 0 |
| 5821 - Brownfield Grant | 23,904 | 377,307 | 377,307 |
| 5823 - Performance Partnership Agree | 25,938 | 0 | 0 |
| 5823 - Assistance to Firefighters | 0 | 799,399 | 799,399 |
| 5832 - DHHS Health Literacy | 1,609,011 | 0 | 0 |
| 5991 - Operating Transfers in | 231,547 | 138,654 | 138,654 |
| GRANT FUND | 2,485,252 | 2,071,520 | 2,071,520 |

**FY 2025
GORTATOWSKY REVENUE**

| Description | Actual 2022/2023 | Adopted 2023/2024 | Adopted 2024/2025 |
|------------------------------------|-----------------------------|------------------------------|------------------------------|
| 5861 - Interest Earned | 40 | 0 | 0 |
| 5992 - Transfer Out | (22) | | |
| 5998 - Transfers From Fund Balance | 0 | 9,972 | 0 |
| GORTATOWSKY FUND | 17 | 9,972 | 0 |

**FY 2025
SPECIAL FUNDS EXPENDITURES**

| Description | Actual 2022/2023 | Adopted 2023/2024 | Adopted 2024/2025 |
|------------------------------------|-----------------------------|------------------------------|------------------------------|
| General Fund | 67,106,587 | 72,455,643 | 76,233,218 |
| Community & Economic Development | 3,401,837 | 6,882,120 | 7,272,591 |
| CAD 911 | 2,042,119 | 2,536,148 | 2,476,455 |
| Hotel/Motel Fund | 2,027,000 | 2,027,000 | 2,027,000 |
| Capital Improvement | 2,266,686 | 6,430,745 | 9,564,008 |
| Tax Allocation District | 388,225 | 388,738 | 0 |
| SPLOST Funds | 16,447,555 | 22,586,624 | 14,703,446 |
| TSPLOST Funds | 7,440,981 | 16,537,031 | 13,024,503 |
| Job Investment Fund | 0 | 0 | 0 |
| R3M Fund | 549,675 | 1,500,000 | 1,500,000 |
| Gortatowsky | 0 | 9,972 | 0 |
| Grant Fund | 2,629,255 | 2,071,520 | 2,071,520 |
| TOTAL SPECIAL FUNDS: | 37,193,333 | 60,969,898 | 52,639,523 |
| TOTAL GENERAL/SPECIAL FUNDS | 104,299,920 | 133,425,541 | 128,872,741 |

**FY 2025
LIGHT FUND REVENUES**

| Description | Actual 2022/2023 | Adopted 2023/2024 | Adopted 2024/2025 |
|----------------------------------|-----------------------------|------------------------------|------------------------------|
| Residential | 38,974,964 | 42,346,892 | 45,003,952 |
| Commercial | 33,642,132 | 32,609,416 | 35,408,207 |
| Industrial | 12,605,698 | 13,482,919 | 12,963,036 |
| Latent Charges | 844,688 | 2,300,000 | 1,500,000 |
| Other Charges | 37,496 | 6,000 | 147,978 |
| Environmental Cost Recovery | 4,920,631 | 4,991,210 | 5,001,013 |
| Interest Income | 847,196 | 0 | 0 |
| Capital Contribution | 3,659,427 | 0 | 0 |
| Proceeds from Sale of Assets | 22,157 | 0 | 0 |
| Miscellaneous Revenue | 2,948,843 | 375,000 | 375,000 |
| TOTAL LIGHT FUND REVENUES | 98,503,232 | 96,111,437 | 100,399,186 |

**FY 2025
LIGHT FUND EXPENSES**

| Description | Actual 2022/2023 | Adopted 2023/2024 | Adopted 2024/2025 |
|-------------------------------------|-----------------------------|------------------------------|------------------------------|
| Cost of Goods Sold | 57,124,217 | 57,230,324 | 61,906,390 |
| Salaries and Benefits | 5,611,762 | 4,412,951 | 4,521,043 |
| Operating Expenses | 3,952,095 | 2,964,816 | 3,888,874 |
| Depreciation | 1,891,717 | 1,872,912 | 1,872,924 |
| Indirect Costs | 7,094,385 | 7,364,272 | 9,615,422 |
| Transfers Out | 11,447,814 | 10,531,008 | 11,002,660 |
| TOTAL LIGHT FUND EXPENSES | 87,121,990 | 84,376,283 | 92,807,313 |
| LIGHT FUND NET INCOME (LOSS) | 11,381,242 | 11,735,154 | 7,591,873 |

**FY 2025
SANITARY SEWER FUND REVENUES**

| Description | Actual 2022/2023 | Adopted 2023/2024 | Adopted 2024/2025 |
|----------------------------------|-----------------------------|------------------------------|------------------------------|
| Residential | 9,608,673 | 9,964,000 | 10,562,368 |
| Commercial | 3,279,384 | 3,180,000 | 3,607,975 |
| Industrial | 4,511,587 | 5,015,000 | 5,103,794 |
| Realized Gains/Losses/Interest | 228,909 | 0 | 0 |
| Unrealized Gains/Losses | 320,095 | 0 | 0 |
| Miscellaneous Revenue | 3,186,647 | 0 | 0 |
| Other Revenues | 453,938 | 0 | 0 |
| Capital Contributions | 490,665 | 0 | 0 |
| TOTAL SEWER FUND REVENUES | 22,079,898 | 18,159,000 | 19,274,137 |

**FY 2025
SANITARY SEWER FUND EXPENSES**

| Description | Actual 2022/2023 | Adopted 2023/2024 | Adopted 2024/2025 |
|----------------------------------|-----------------------------|------------------------------|------------------------------|
| Salaries and Benefits | 3,884,229 | 3,775,461 | 4,023,402 |
| Operating Expenses | 6,155,357 | 7,053,118 | 7,284,232 |
| Depreciation | 2,767,018 | 2,738,192 | 2,808,658 |
| Indirect Costs | 1,335,511 | 1,501,492 | 1,295,699 |
| Transfers Out | 1,326,832 | 1,325,740 | 1,335,740 |
| Storm Water Transfer Out | 1,332,433 | 1,346,661 | 1,793,840 |
| TOTAL SEWER FUND EXPENSES | 16,801,380 | 17,740,664 | 18,541,571 |
| SEWER NET INCOME (LOSS) | 5,278,518 | 418,336 | 732,566 |

**FY 2025
GAS FUND REVENUES**

| Description | Actual 2022/2023 | Adopted 2023/2024 | Adopted 2024/2025 |
|--------------------------------|-----------------------------|------------------------------|------------------------------|
| Residential | 4,193,799 | 4,450,000 | 4,148,000 |
| Commercial | 5,515,149 | 5,250,000 | 5,599,800 |
| Industrial | 9,658,477 | 6,500,000 | 6,222,000 |
| Latent Charges | 276,194 | 910,000 | 701,850 |
| Other Revenue | 1,197,887 | 0 | 0 |
| Proceeds from Sale of Assets | 42,980 | 0 | 0 |
| Interest Earned | 25,140 | 0 | 0 |
| TOTAL GAS FUND REVENUES | 20,909,626 | 17,110,000 | 16,671,650 |

**FY 2025
GAS FUND EXPENSES**

| Description | Actual 2022/2023 | Adopted 2023/2024 | Adopted 2024/2025 |
|-----------------------------------|-----------------------------|------------------------------|------------------------------|
| Cost of Goods Sold | 13,010,101 | 9,495,772 | 8,132,802 |
| Salaries and Benefits | 1,579,236 | 1,948,792 | 2,048,695 |
| Operating Expenses | 747,809 | 777,313 | 853,314 |
| Depreciation | 385,560 | 351,248 | 409,679 |
| Indirect Costs | 2,382,536 | 2,741,479 | 2,730,178 |
| Transfers Out | 1,996,680 | 1,711,000 | 1,833,882 |
| TOTAL GAS FUND EXPENSES | 20,101,922 | 17,025,604 | 16,008,550 |
| GAS FUND NET INCOME (LOSS) | 807,704 | 84,396 | 663,100 |

**FY 2025
WATER FUND REVENUES**

| Description | Actual 2022/2023 | Adopted 2023/2024 | Adopted 2024/2025 |
|----------------------------------|-----------------------------|------------------------------|------------------------------|
| Residential | 8,421,415 | 9,150,000 | 9,573,866 |
| Commercial | 3,064,299 | 3,300,000 | 3,948,495 |
| Latent Charges | 429,636 | 1,550,000 | 800,000 |
| Other Revenue | 124,651 | 200,000 | 469,153 |
| Proceeds from Sale of Assets | 6,167 | 0 | 0 |
| Miscellaneous Revenue | 3,730 | 0 | 0 |
| Interest Earned | 5,348 | 0 | 0 |
| TOTAL WATER FUND REVENUES | 12,055,246 | 14,200,000 | 14,791,514 |

**FY 2025
WATER FUND EXPENSES**

| Description | Actual 2022/2023 | Adopted 2023/2024 | Adopted 2024/2025 |
|-------------------------------------|-----------------------------|------------------------------|------------------------------|
| Cost of Goods Sold | 1,748,573 | 2,245,642 | 2,363,144 |
| Salaries and Benefits | 2,185,953 | 2,151,165 | 2,277,442 |
| Operating Expenses | 1,894,869 | 1,958,033 | 2,001,335 |
| Depreciation | 2,298,468 | 2,243,878 | 2,282,737 |
| Indirect Costs | 3,780,367 | 4,336,691 | 4,195,672 |
| Transfers Out | 1,084,473 | 1,136,000 | 1,479,151 |
| TOTAL WATER FUND EXPENSES | 12,992,703 | 14,071,409 | 14,599,481 |
| WATER FUND NET INCOME (LOSS) | (937,457) | 128,591 | 192,032 |

**FY 2025
SOLID WASTE FUND REVENUES**

| Description | Actual 2022/2023 | Adopted 2023/2024 | Adopted 2024/2025 |
|-----------------------------------|-----------------------------|------------------------------|------------------------------|
| Residential | 11,669,852 | 11,961,019 | 12,312,836 |
| Commercial | 1,835,820 | 1,647,758 | 1,820,088 |
| Realized Gains/Losses/Interest | 403 | 0 | 0 |
| Miscellaneous Revenue | 9,130 | 0 | 0 |
| Capital Contribution | 6,283 | 0 | 0 |
| TOTAL SOLID WASTE REVENUES | <u>13,521,488</u> | <u>13,608,777</u> | <u>14,132,924</u> |

**FY 2025
SOLID WASTE FUND EXPENSES**

| Description | Actual 2022/2023 | Adopted 2023/2024 | Adopted 2024/2025 |
|--------------------------------------|-----------------------------|------------------------------|------------------------------|
| Salaries and Benefits | 1,624,193 | 1,566,132 | 1,768,531 |
| Operating Expenses | 9,257,939 | 9,505,495 | 9,672,278 |
| Depreciation | 238,341 | 273,582 | 258,653 |
| Indirect Costs | 966,338 | 1,042,150 | 940,828 |
| Transfers Out | 1,113,415 | 1,088,702 | 1,413,292 |
| TOTAL SOLID WASTE EXPENSES | <u>13,200,226</u> | <u>13,476,061</u> | <u>14,053,582</u> |
| SOLID WASTE NET INCOME (LOSS) | <u>321,262</u> | <u>132,716</u> | <u>79,342</u> |

**FY 2025
STORM WATER FUND REVENUES**

| Description | Actual 2022/2023 | Adopted 2023/2024 | Adopted 2024/2025 |
|-----------------------------------|-----------------------------|------------------------------|------------------------------|
| Residential | 2,253,477 | 2,500,132 | 2,433,709 |
| Commercial | 3,767,920 | 3,910,462 | 4,216,503 |
| Capital Contributions | 1,286,808 | 0 | 0 |
| Other Revenue | 28,891 | 0 | 0 |
| Transfer In | 1,326,832 | 1,325,740 | 1,335,740 |
| TOTAL STORM WATER REVENUES | 8,663,928 | 7,736,334 | 7,985,952 |

**FY 2025
STORM WATER FUND EXPENSES**

| Description | Actual 2022/2023 | Adopted 2023/2024 | Adopted 2024/2025 |
|--------------------------------------|-----------------------------|------------------------------|------------------------------|
| Salaries and Benefits | 2,473,997 | 2,546,150 | 2,824,478 |
| Operating Expenses | 2,107,431 | 2,261,399 | 2,389,840 |
| Depreciation | 1,180,213 | 1,235,656 | 1,112,121 |
| Indirect Costs | 882,413 | 1,065,934 | 858,789 |
| Transfer Out | 623,715 | 618,907 | 798,595 |
| TOTAL STORM WATER EXPENSES | 7,267,769 | 7,728,046 | 7,983,823 |
| STORM WATER NET INCOME (LOSS) | 1,396,159 | 8,288 | 2,128 |

**FY 2025
TELECOM FUND REVENUES**

| Description | Actual 2022/2023 | Adopted 2023/2024 | Adopted 2024/2025 |
|------------------------------------|-----------------------------|------------------------------|------------------------------|
| Recurring (Internal Charges) | 760,424 | 766,270 | 785,000 |
| Residential | 203,416 | 280,000 | 228,000 |
| Commercial | 2,324,643 | 2,600,000 | 2,300,000 |
| Other | 6,585,582 | 3,000 | 234,914 |
| TOTAL TELECOM FUND REVENUES | 9,874,065 | 3,649,270 | 3,547,914 |

**FY 2025
TELECOM FUND EXPENSES**

| Description | Actual 2022/2023 | Adopted 2023/2024 | Adopted 2024/2025 |
|---------------------------------------|-----------------------------|------------------------------|------------------------------|
| Cost of Goods Sold | 329,204 | 361,700 | 257,630 |
| Salaries and Benefits | 902,715 | 622,879 | 634,140 |
| Operating Expenses | 467,828 | 466,830 | 411,863 |
| Depreciation | 477,177 | 464,067 | 464,067 |
| Indirect Costs | 1,126,725 | 1,367,429 | 1,426,262 |
| Transfers Out | 310,188 | 310,188 | 348,791 |
| TOTAL TELECOM FUND EXPENSES | 3,613,836 | 3,593,093 | 3,542,753 |
| TELECOM FUND NET INCOME (LOSS) | 6,260,230 | 56,177 | 5,161 |

**FY 2025
TRANSIT FUND REVENUES**

| Description | Actual 2022/2023 | Adopted 2023/2024 | Adopted 2024/2025 |
|------------------------------------|-----------------------------|------------------------------|------------------------------|
| Bus Fares | 181,601 | 300,000 | 250,000 |
| Bus Para transit | 25,252 | 50,000 | 50,000 |
| Transportation Agreements | 209,486 | 335,150 | 1,150 |
| Operating Grant | 2,140,827 | 1,559,540 | 2,161,298 |
| Capital Grant | 2,971,848 | 801,776 | 2,649,512 |
| Rentals | 8,400 | 0 | 0 |
| Capital Contributions | 6,281,883 | 1,500 | 222,648 |
| Operating Transfers In | 2,036,828 | 1,647,127 | 1,976,418 |
| TOTAL TRANSIT FUND REVENUES | 13,856,125 | 4,695,093 | 7,311,026 |

**FY 2025
TRANSIT FUND EXPENSES**

| Description | Actual 2022/2023 | Adopted 2023/2024 | Adopted 2024/2025 |
|---------------------------------------|-----------------------------|------------------------------|------------------------------|
| Salaries and Benefits | 1,691,913 | 2,203,771 | 2,729,595 |
| Operating Expenses | 2,173,899 | 2,027,489 | 2,379,181 |
| Capital Outlay | 0 | 0 | 1,742,344 |
| Depreciation & Amortization | 1,098,277 | 1,274,708 | 1,155,772 |
| Indirect Costs | 278,414 | 463,833 | 459,906 |
| TOTAL TRANSIT FUND EXPENSES | 5,242,503 | 5,969,801 | 8,466,798 |
| TRANSIT FUND NET INCOME (LOSS) | 8,613,622 | (1,274,708) | (1,155,772) |

FY 2025**Flint River Entertainment Complex REVENUES**

| Description | Actual 2022/2023 | Adopted 2023/2024 | Adopted 2024/2025 |
|------------------------------------|-----------------------------|------------------------------|------------------------------|
| Arena Rent | 1,711,184 | 794,927 | 834,152 |
| Miscellaneous Income | 180 | 322,573 | 325,933 |
| Operating Transfers In | 875,804 | 869,022 | 969,997 |
| Capital Contributions | 50,939 | 0 | 0 |
| TOTAL CIVIC CENTER REVENUES | <u>2,638,107</u> | <u>1,986,522</u> | <u>2,130,082</u> |

FY 2025**Flint River Entertainment Complex EXPENSES**

| Description | Actual 2022/2023 | Adopted 2023/2024 | Adopted 2024/2025 |
|---------------------------------------|-----------------------------|------------------------------|------------------------------|
| Operating Expense | 3,506,518 | 2,083,472 | 2,130,082 |
| Depreciation & Amortization | 485,418 | 483,708 | 478,872 |
| TOTAL CIVIC CENTER EXPENSES | <u>3,991,936</u> | <u>2,567,180</u> | <u>2,608,954</u> |
| CIVIC CENTER NET INCOME (LOSS) | <u>(1,353,829)</u> | <u>(580,658)</u> | <u>(478,872)</u> |

**FY 2025
AIRPORT FUND REVENUES**

| Description | Actual 2022/2023 | Adopted 2023/2024 | Adopted 2024/2025 |
|------------------------------------|-----------------------------|------------------------------|------------------------------|
| Delta | 193,059 | 190,000 | 220,000 |
| Non-Scheduled | 1,312 | 1,275 | 1,350 |
| United Parcel Services | 222,451 | 235,000 | 210,000 |
| Avis Car Rental | 142,985 | 150,000 | 180,000 |
| Budget Car Rentals | 17,006 | 0 | 0 |
| Hertz | 122,528 | 130,000 | 115,000 |
| Enterprise Car Rental | 95,062 | 105,000 | 110,000 |
| TSA Rental | 57,127 | 48,000 | 48,000 |
| Airport Parking | 312,911 | 315,000 | 345,000 |
| Eagles of America | 95,532 | 350,000 | 225,000 |
| Airport Miscellaneous | 4,879 | 50,000 | 20,000 |
| House Rental | 4,550 | 7,800 | 7,800 |
| Federal Grants | 6,244,786 | 6,105,000 | 4,414,222 |
| State of Georgia | 372,157 | 553,750 | 374,470 |
| PFC Revenues Earned | 4,063 | 16,000 | 131,214 |
| CFC Revenues Earned | 81,404 | 803,950 | 1,472,500 |
| Interest Income PFC5 | 170 | 75 | 0 |
| Interest Earned CFC | 0 | 1,200 | 0 |
| Lease Int Rec-GASB 87 | 3,686 | 0 | 0 |
| Net Book Value | (1,409) | 0 | 0 |
| Advertising Revenue | 3,682 | 30,000 | 50,000 |
| Capital Contributions | 869,807 | 4,500,000 | 375,000 |
| Operating Transfers In | 0 | 1,313,735 | 1,355,617 |
| TOTAL AIRPORT FUND REVENUES | 8,847,748 | 14,905,785 | 9,655,173 |

**FY 2025
AIRPORT FUND EXPENSES**

| Description | Actual 2022/2023 | Adopted 2023/2024 | Adopted 2024/2025 |
|------------------------------------|-----------------------------|------------------------------|------------------------------|
| Personal Services | 984,630 | 1,509,464 | 1,602,684 |
| Operating Expense | 1,256,972 | 2,332,787 | 2,855,955 |
| Capital Outlay | 42,669 | 10,673,000 | 4,806,000 |
| Depreciation & Amortization | 1,716,416 | 1,923,277 | 1,652,787 |
| Indirect Costs | 161,044 | 390,534 | 390,534 |
| TOTAL AIRPORT FUND EXPENSES | 4,161,730 | 16,829,062 | 11,307,960 |

AIRPORT FUND NET INCOME (LOSS)

| | | |
|------------------|--------------------|--------------------|
| 4,686,018 | (1,923,277) | (1,652,787) |
|------------------|--------------------|--------------------|



Summary of Changes to Proposed Budget FY 2025

Original Proposed Budget FY 2025 **320,514,966**

General Fund

Code Enforcement

Reduction in Code Enforcement Demolition from \$1.5 to \$1M \$ (500,000)

Total General Fund Changes **\$ (500,000)**

Light Fund

Reduced Weatherization Budget Request to \$1M (indirects) \$ (1,150,000)

Total Light Fund Changes **\$ (1,150,000)**

Transit Fund

Reduced Part-time Expense (w/ other withholdings) \$ (67,512)

Reduced Indirect Costs \$ (3,927)

Total Transit Changes **\$ (71,439)**

Decrease in the Citywide Proposed Budget \$ (1,721,439)

Total Citywide Budgeted Expense **\$ 318,793,527**

Note: Utility Internal Service Fund is shown within the budget as indirect costs.

Utility Internal Service Fund

Customer Service

Reduced Weatherization Budget Request to \$1M \$ (1,150,000)

Total Utility Internal Service Fund Changes **\$ (1,150,000)**