

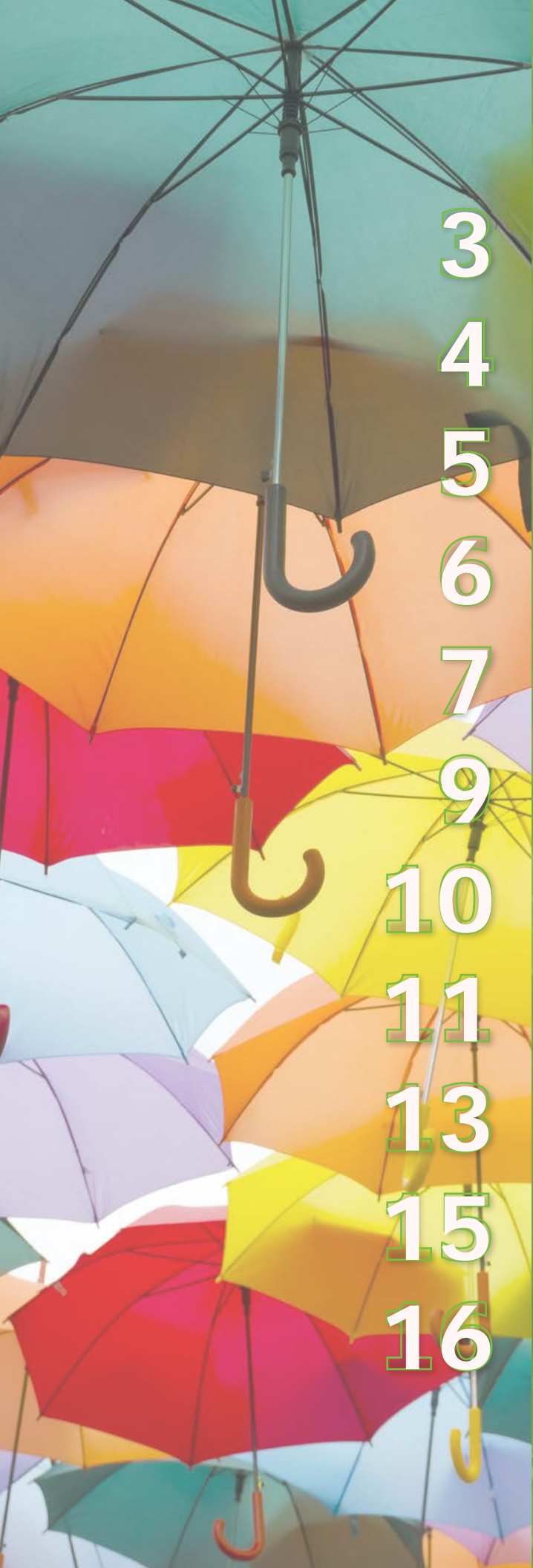


ADOPTED

BUDGET

IN BRIEF

Fiscal Year 2020



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VISION & MISSION

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VISION

The City of Albany is a collaborative regional leader delivering exceptional services and enhancing quality of life, while fostering an atmosphere where citizens and businesses can thrive.

MISSION


The City of Albany delivers fiscally responsible, highly dependable services to citizens in the community and the region with integrity and professionalism.

THE BOARD OF COMMISSIONERS



Mayor Dorothy Hubbard
Jon Howard - Ward I
Matt Fuller - Ward II
BJ Fletcher - Ward III
Roger Marietta - Ward IV
Robert Langstaff - Ward V
Mayor Pro Tem, Tommie Postell - Ward VI

STRATEGIC PRIORITIES

-  Safe, sustainable, and business-friendly
-  Economic development and jobs
-  Infrastructure and asset management
-  Promotion of the City as a great place to live, work and play
-  Effective and excellent service delivery
-  Fiscal Responsibility



CITY MANAGER SHARON D. SUBADAN

Dear Citizens,

Presented is the adopted budget for the fiscal year 2020 (July 1, 2019 through June 30, 2020) totaling \$288.3 Million. The budget is balanced with a consistent headcount of 1,167 (increase by 1 grant funded position) compared with the prior fiscal year, while adding 6 additional firefighters. The \$15.4 Million increase in the budget is primarily driven by \$10.7 Million in T-SPLOST funding scheduled to begin in fiscal year 2020. Also, the continued conversion to CNG buses for the Albany Transit System directly attributed to a \$3.6 Million increase in Transit's budget with 8 more planned for this year.

As the City progresses along the road to success, we are pleased to announce that this budget does not include any rate increases. Overall, the Utility Funds are budgeted in the "black"; however, rates for some individual funds such as Storm Water, Water and Sewer, will need to be addressed in the coming budget years.

Hurricane Michael significantly impacted the Community and the Utility. The recovery from the storm has been unprecedented and challenging.

There were several challenges in balancing the 2020 budget to include a pension increase of 1.1% voted on and approved by the Pension Board that amounted to \$560,975. These funds will be used to balance and stabilize the Pension Fund to meet unfunded accrued liability state mandates. This will increase the employer contribution to 12% for General Government Employees and 15% for Public Safety.

The focus for the upcoming budget is the completion of current initiatives and sustainable infrastructure management. We will also launch "Team Up to Clean Up", an enhanced beautification initiative of our major roadway corridors and upgrades to the City owned Riverside/Oakview Cemeteries to add to the overall beauty of our City.

Another outstanding feature of the fiscal year 2020 budget is the incorporation of funding from the Public Employees Group Health Plan's prior years' savings to provide a more permanent location of our Health & Wellness Clinic. We recognize that the Clinic has played a tremendous role in overall claims reduction and look forward to providing a better work environment for those that serve the City through the Health & Wellness Clinic services.

In Fiscal 2020, we anticipate progress with new initiatives, an operational new fleet facility, an updated 5-year vehicle replacement plan, Advanced Metering Infrastructure Equipment (AMI) and T-SPLOST funding; the City of Albany is truly "On the Road to Success."

Sincerely,
Sharon D. Subadan
City Manager

2020 TOTAL FISCAL YEAR BUDGET

\$288,322,879

Number of budgeted employees **1,167**
Millage rate **9.729**

CITY DESCRIPTION

Population **73,179**
Square Miles in the City **55.13**

MAJOR EMPLOYERS

Phoebe Putney Health System **4,367**
USMC Logistic Base (Civilian) **4,300**
Dougherty County Board of Education **2,675**
City of Albany **1,166**
Albany State University **1,144**
Proctor & Gamble **996**
Dougherty County **652**
MillerCoors **575**
Teleperformance USA **529**
Thrush Aircraft **288**

PUBLIC SAFETY

Police Citations Issued **12,571**
Fire Incident Responses **3,871**
Fire Public Safety Events **186**

INFRASTRUCTURE

Miles of Streets **581**
Street Lights **12,412**
Wastewater Treated **13,856 g/day**
Miles of Electrical Lines **747**
Number of Water Wells **28**
Parks **75**
Acres of Parks **400**
Miles of Alleys **132**

CUSTOMERS

Utility Customers **35,018**
Commercial Airline Passengers Boarded **40,112**
Telecom Services **1,134**

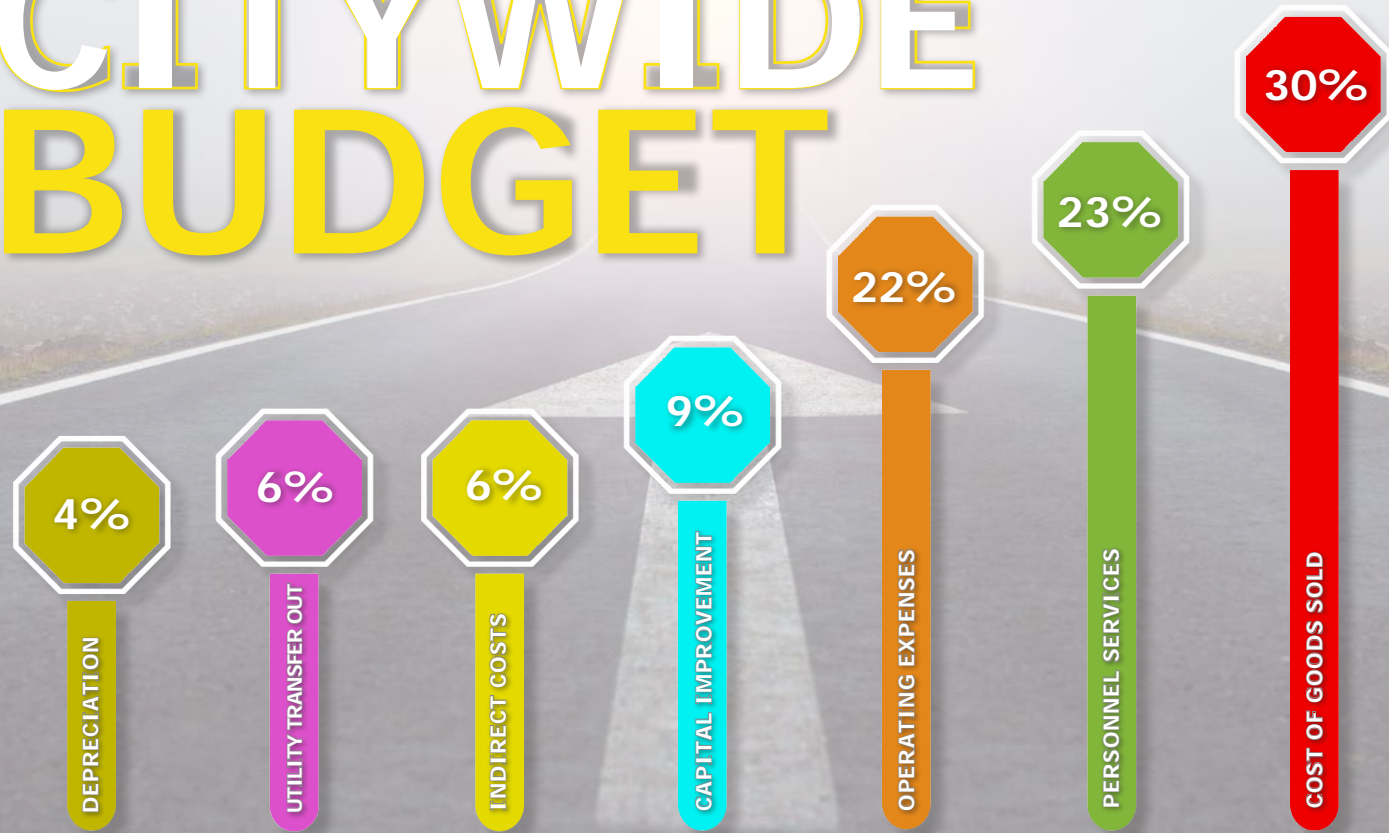
TRANSPORTATION

Transit Passenger Trips **601,622**
Ram Rush Passenger Trips **164,517**

CITY SNAPSHOT



CITYWIDE BUDGET



The adopted fiscal year 2020 budget totals **\$288.3 million**. The largest portion is made up of the cost of goods sold (30%, or \$86 million).

REVENUE SOURCES

THE GENERAL FUND serves as the primary reporting vehicle for local government operations. The general fund, by definition, accounts for all current financial resources not required by law or administrative action to be accounted for in another fund. It accounts for the general operations of the City including Public Safety, Public Works, Municipal Court, Planning and Development, Engineering, and General Administrative Support Services.

ENTERPRISE FUNDS are separated by function and reporting from the governmental operations of the City. These funds provide goods and services to the community via a fee for services rendered the citizens. Under enterprise accounting, the revenues and expenses are separated into separate funds in order to functionally operate a business or enterprise. The Utility funds and fees are the largest source of revenue for these type funds.

SPECIAL REVENUE FUNDS account for proceeds of specific revenue sources that are legally restricted to be expended for specific purposes.

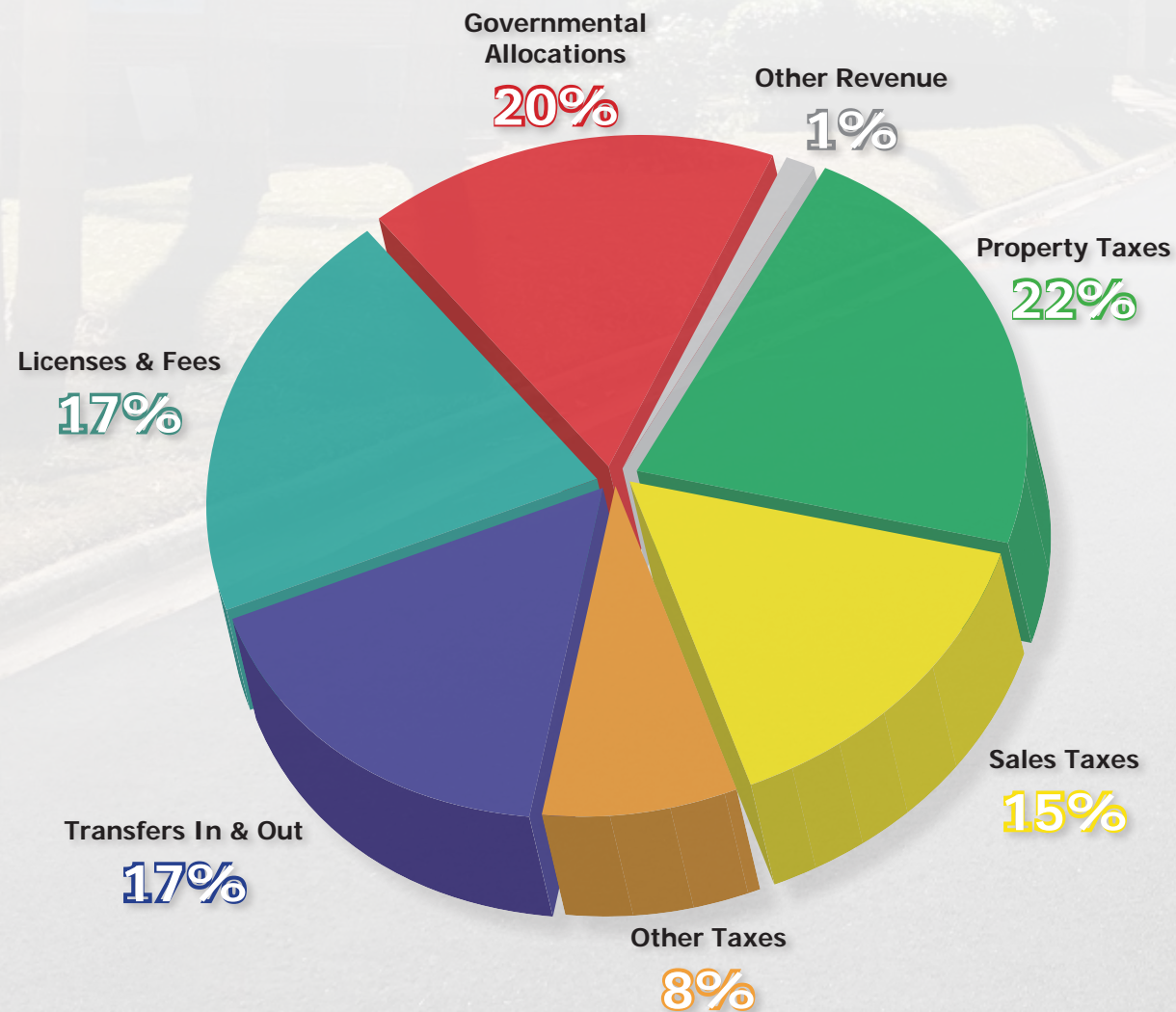


GENERAL FUND REVENUE

The **General Fund** dollars are generated through the categories in the graph shown below. These dollar amounts are used to provide basic governmental services. Forecasts are based on five-year revenue trends.

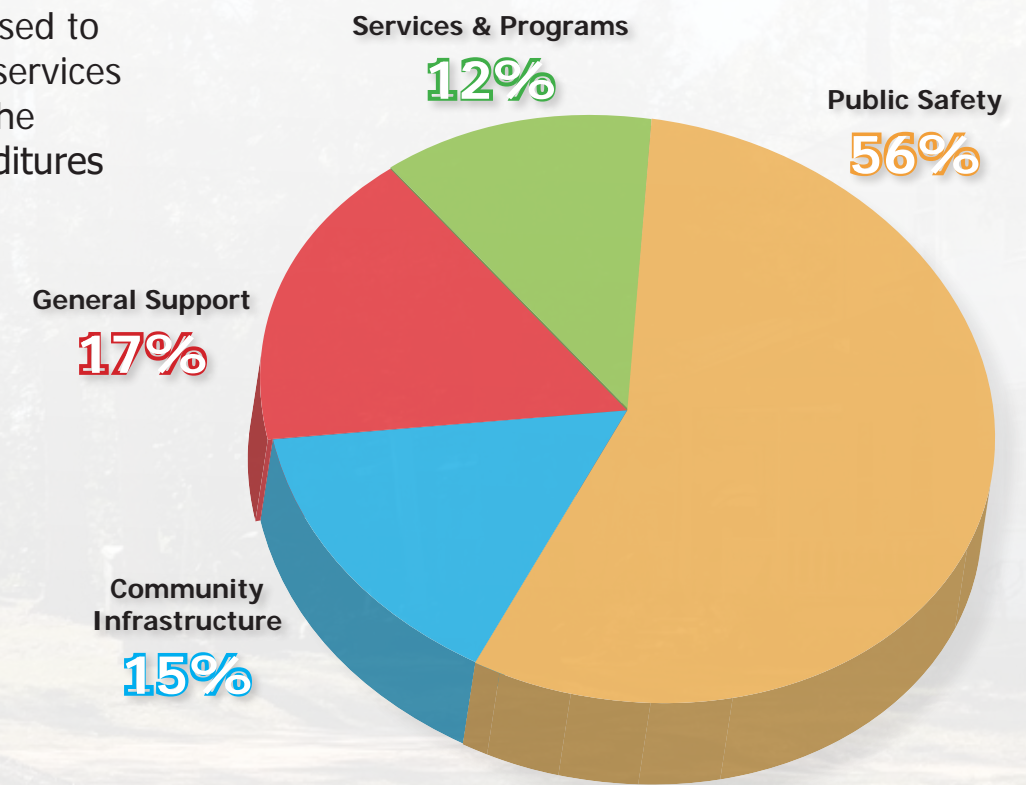
\$61,691,114

Property taxes make up **22%** of the overall general fund revenues. The transfer from the utility funds makes up approximately **27%**. The information below details the proportion assigned to the city departments to provide the following services.



GENERAL FUND EXPENDITURES

General Fund dollars are used to pay for basic governmental services and operational functions. The largest portion of the expenditures are used for public safety.



YOUR DOLLARS AT WORK.

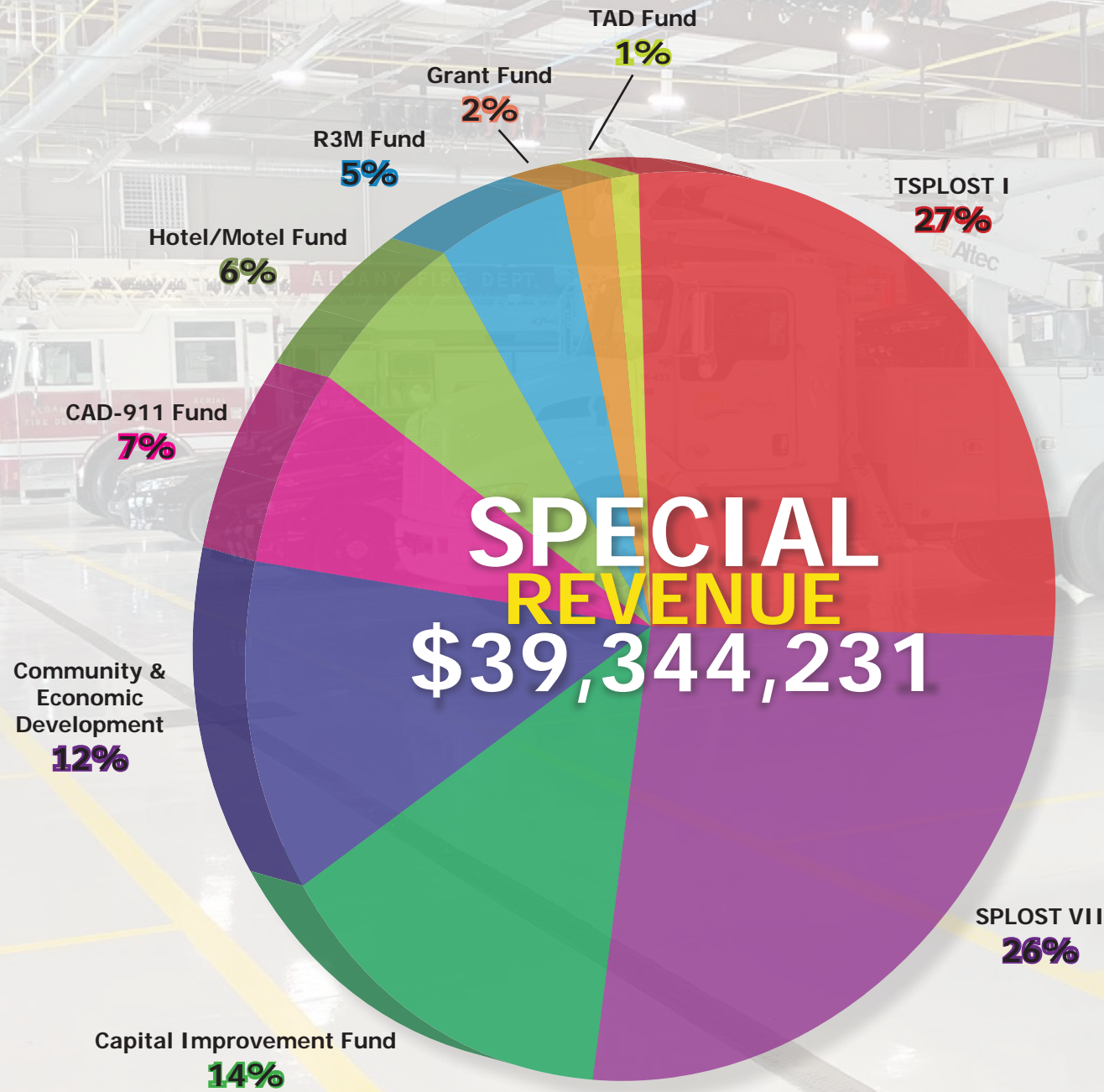


SPECIAL REVENUE

SPECIAL REVENUE funds account for the proceeds of specific revenue sources that are legally restricted to expend for specific purposes. This funding may include grants hotel/motel taxes, SPLOST, etc.

SUPPLEMENTED FUNDS

THE SUPPLEMENTED FUNDS are a small portion of the Enterprise Funds. This funding provides operations, goods, and services for the Airport, Albany Transit, and the Civic Center/ Municipal Auditorium.



SUPPLEMENTED ENTERPRISE FUNDS
\$23,690,109

Civic Center
\$2,170,525
 General Fund Supplemented \$962,153

Airport
\$10,404,801
 Grant Funded \$6,952,230
 General Fund Supplemented \$932,869

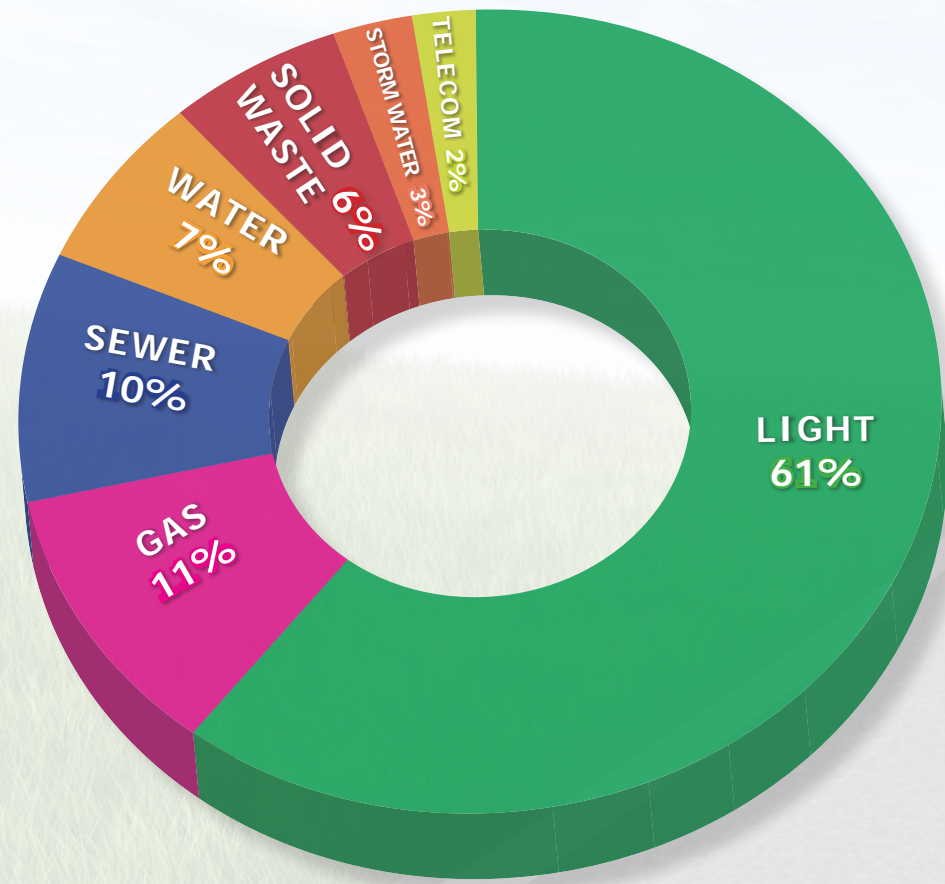
Albany Transit
\$11,114,783
 Grant Funded \$6,999,412
 General Fund Supplemented \$1,312,202

UTILITY FUND REVENUES

PROPORTION OF UTILITY REVENUE

Funding for Albany Utilities is derived from the fees paid by Albany Utility customers for services provided. Below you will find how much revenue is generated in each service area. Light Department funds are the largest revenue source and the largest expense for Albany Utilities.

\$168,651,495



UTILITY FUND EXPENSES

Albany Utilities is a utility distributor, which means that the majority of expenses are dictated by the energy provider of which the City is a member. The City participates in Municipal Electric Authority of Georgia for Light and Municipal Gas Authority of Georgia for Gas. However, Albany Utilities maintains wells and the water treatment plant for the Water Fund that will also be included in the "Cost of Goods Sold" percentage shown below.

Cost of Goods Sold	53%
Transfers Out	11%
Operating Expenses	11%
Indirect Costs	10%
Personnel Services	10%
Depreciation Expense	5%

UTILITY FUND
\$163,597,425

Solid Waste Water Sewer Gas Storm Water Light Telecom

LIGHT FUND
\$97,995,632

\$73.1 Million in Cost of Goods Sold
\$10.7 Million in Transfers to General Fund

75%	Cost of Goods Sold
11%	Transfers Out
6%	Indirect Costs
3%	Personnel Expenses
3%	Operating Expenses
2%	Depreciation Expense

CAPITAL IMPROVEMENT PROGRAM

The Capital Improvement Program seeks to provide funding for major renovations, construction, and infrastructure-related projects. The categories listed below have Capital Improvement Program dollars allocated for fiscal year 2020.



TOTAL CAPITAL FY 2020
\$32,633,385

NEW INITIATIVES

Wellness Clinic Renovations:

Accumulated savings in the Public Employees Group Health Plan allows the City to create a permanent facility for the Wellness Clinic through the utilization of existing fund balance.

Cemetery Upgrades:

There will be a focused effort in enhancing City Cemeteries with additional resources dedicated. Weather events and the overall aging property of the cemeteries have taken their toll, and the City has noticed and heard the concerns of our citizens.

Team Up to Clean Up:

A concentrated effort to clean up and beautify the corridors and thoroughfares coming into the City is planned. This initiative will include an outreach to the Community to help in this effort. Individuals, motorists, places of business, tourism and worship are encouraged to "team up to clean up."

Public Works Complex Renovations:

Building a new Public Works Crew Quarters with adequate restroom and shower facilities and renovating the aged Administration Building will provide a morale boost and improved effectiveness and efficiency for the dedicated men and women of the Public Works Department.

Go Pivot:

As part of an enhanced wellness program, City employees are encouraged to participate in the Go Pivot mobile application to structure a flexible plan for improved overall health and wellness.

T-SPLOST & SPLOST

SPLOST VI Summary

Description	Spent Thru	Fiscal Year 20	Total
	FY 2019	Allocation	Referendum
P25 Radio Project	2,488,305	1,150,000	4,600,000
Fire Station Relocation	-	1,250,000	1,250,000
General Recreation Improvement Carver Pool	1,460,504	500,000	3,900,000
City Street Resurfacing	4,529,186	1,794,999	10,000,000
Barkley Extension	12,655	-	1,000,000
Railroad Crossing Improvements	457,760	266,667	1,600,000
Alley Paving Program	16,934	360,000	2,000,000
City Paved Alley Reconstructio	-	200,000	1,500,000
City Alley Crushed Asphalt	83,889	166,667	1,000,000
City Sidewalks & Streetscape	22,302	1,000,000	2,500,000
N. Washington Extension	-	-	1,900,000
Chehaw Improvements	440,404	-	1,000,000
Airport Terminal	-	-	2,300,000
Traffic Signals Upgrades	13,491	180,000	1,080,000
Jefferson Street Pool	733,438	-	650,000
Sign Upgrades	-	-	500,000
GPS/GIS Infrastructure Mapping	107,977	166,667	1,000,000
SCADA System Upgrades	79,866	-	250,000
IT Hardware Upgrade	164,734	500,000	1,545,000
IT Software Upgrades	185,482	2,800,000	4,100,000
Storm Sewer Outfall Improvements	-	-	4,000,000
Storm Pumping Stations	18,435	-	700,000
Holloway-Mercer Drainage	-	-	615,000
Interceptor Sewer Improvements	-	-	535,000
Underground Utility Installation	232,278	-	3,500,000
Street Light Upgrades	478,367	-	2,500,000
Thornateeska Heritage Improvements	330,923	-	425,000
New Transportation Center	-	-	2,500,000
	11,856,930	10,335,000	59,200,000

A Special Purpose Local Option Sales Tax (SPLOST) is an optional one percent county sales tax used to fund capital outlay projects proposed by the county government and participating qualified municipal governments. In general, county and municipal governments may not use SPLOST proceeds for operating expenses or maintenance of a SPLOST project or any other county or municipal facility or service.

TSPLOST Summary

Description	Spent Thru	Fiscal Year 20	Total
	FY 2019	Allocation	Referendum
Roadway Improvements	0	4,189,800	20,949,000.00
Sidewalk Installation	0	1,000,000	5,000,000.00
Alley Paving	0	1,000,000	5,000,000.00
Multi-Purpose Trails	0	840,000	4,200,000.00
Airport Improvements	0	700,000	3,500,000.00
Street Paving-Unpaved Streets	0	140,000	700,000.00
Railroad Crossing Improvements	0	53,000	265,000.00
Intersection Improvements	0	1,000,000	5,000,000.00
Roadway Widening	0	450,000	2,250,000.00
Traffic Calming Devices	0	100,000	500,000.00
Traffic Signals & Ped. Upgrade	0	937,200	4,686,000.00
Traffic Control Center Upgrade	0	110,000	550,000.00
Downtown Sidewalk Improvements	0	200,000	1,000,000.00
	-	10,720,000	53,600,000

T-SPLOST stands for Transportation Special Purpose Local Option Sales Tax.

Simply put, it's a sales tax that is paid on taxable goods and services in Albany-Dougherty County. All funds received would be used specifically for transportation improvements throughout the City and County.

The sales tax would be in place for 5-years and is estimated to generate \$80 million revenues for specified transportation projects.





DOWNTOWN
ALBANY
LIVE WORK

